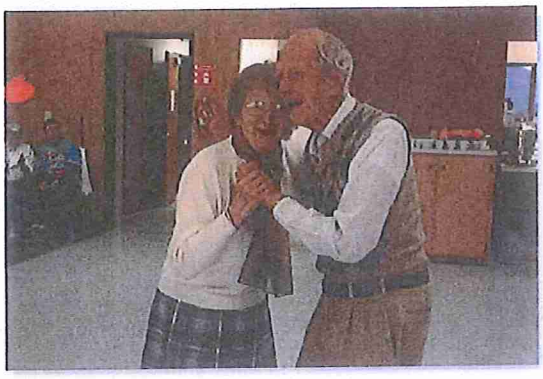
SUNSET EMPIRE
PARK + RECREATION DISTRICT



Budget Fiscal Year 2016 to 2017

SUNSET EMPIRE
PARK + RECREATION DISTRICT

Budget Committee Meeting
Wednesday, April 20, 2016
6:00 PM

1. Call to order
2. Welcome and Introductions
3. Election of Chairperson, Vice Chair & Secretary
4. Receive Budget Message
5. Review Departmental Budgets
6. Public Comment
7. Next Meeting: May 18th
8. Adjournment

Accessibility: This meeting is handicapped accessible. Please let us know at 503-738-3311 x 0, if you will need any special accommodation to participate in this meeting.

SUNSET EMPIRE
PARK + RECREATION DISTRICT

Proposed Budget Fiscal Year 2016 to 2017

Presented by
Skyler Archibald
Executive Director
and
Jennifer Stephens
Finance Manager

April 20, 2016

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Vision & Mission Statement

SEPRD District Map

Did You Know?

Organization Chart

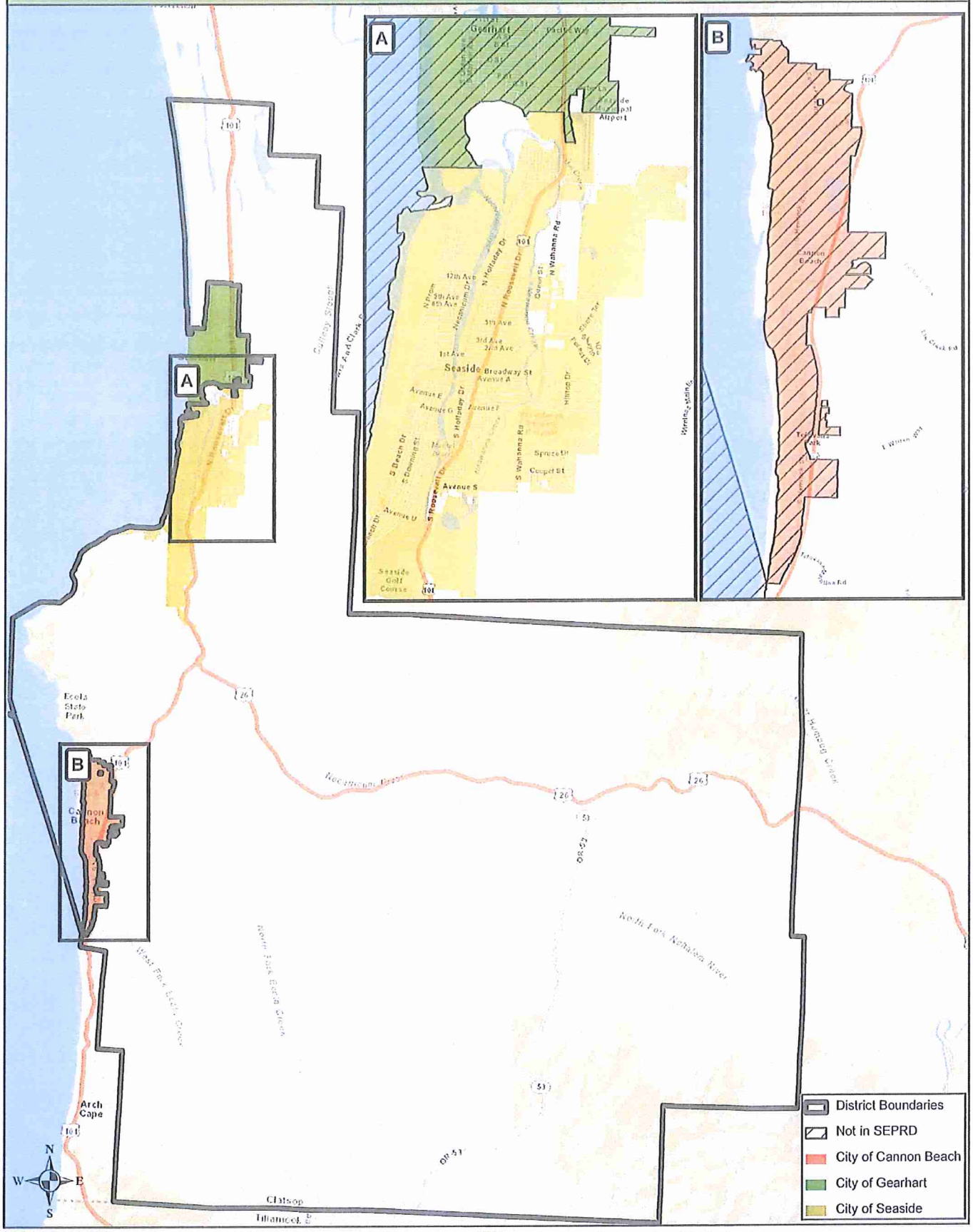
VISION STATEMENT

We lead our community toward a healthy, active lifestyle
and foster a sense of community through
inclusive, sustainable, educational and recreational programs.

MISSION STATEMENT

Sunset Empire Park & Recreation District
invites and inspires our entire community to engage
in P.L.A.Y.! (Positive Life Activities for You)

Sunset Empire Parks & Recreation District



Clatsop County GIS
800 Exchange St. Ste 300
Astoria, OR 97103
503-325-8662

4/10/2013

1 0.5 0 1 Mile

This map was produced using Clatsop County GIS data. The data is maintained by Clatsop County to support its governmental activities. Clatsop County is not responsible for any map errors, possible misuse, or misinterpretation.

SUNSET EMPIRE
PARK + RECREATION DISTRICT

Did you know?

1. Did you know that SEPRD is a special district? A special district is a voter approved governmental entity. SEPRD was formed as a Park and Recreation District pursuant to ORS chapter 266. Formed in 1969, the SEPRD boundary follows Seaside School District #10 boundary, except it excludes the Cities of Gearhart and Cannon Beach.

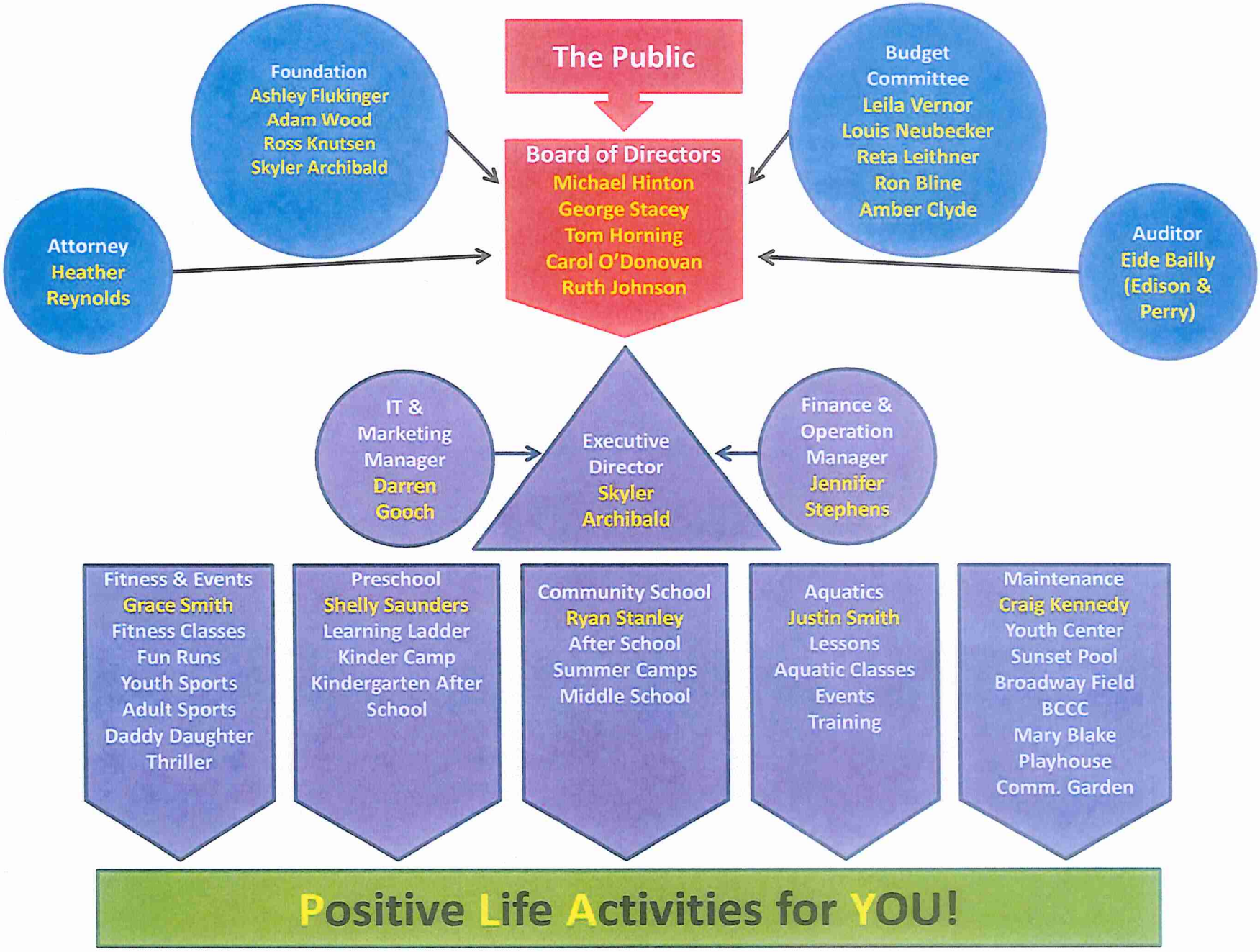
2. Did you know that SEPRD operates three (3) bodies of water inside the Sunset Pool with fitness area, youth center, Bob Chisholm Community Center, maintains the outdoor skate park, facilitates two (2) community gardens, and provides free and value-priced programs and special events?

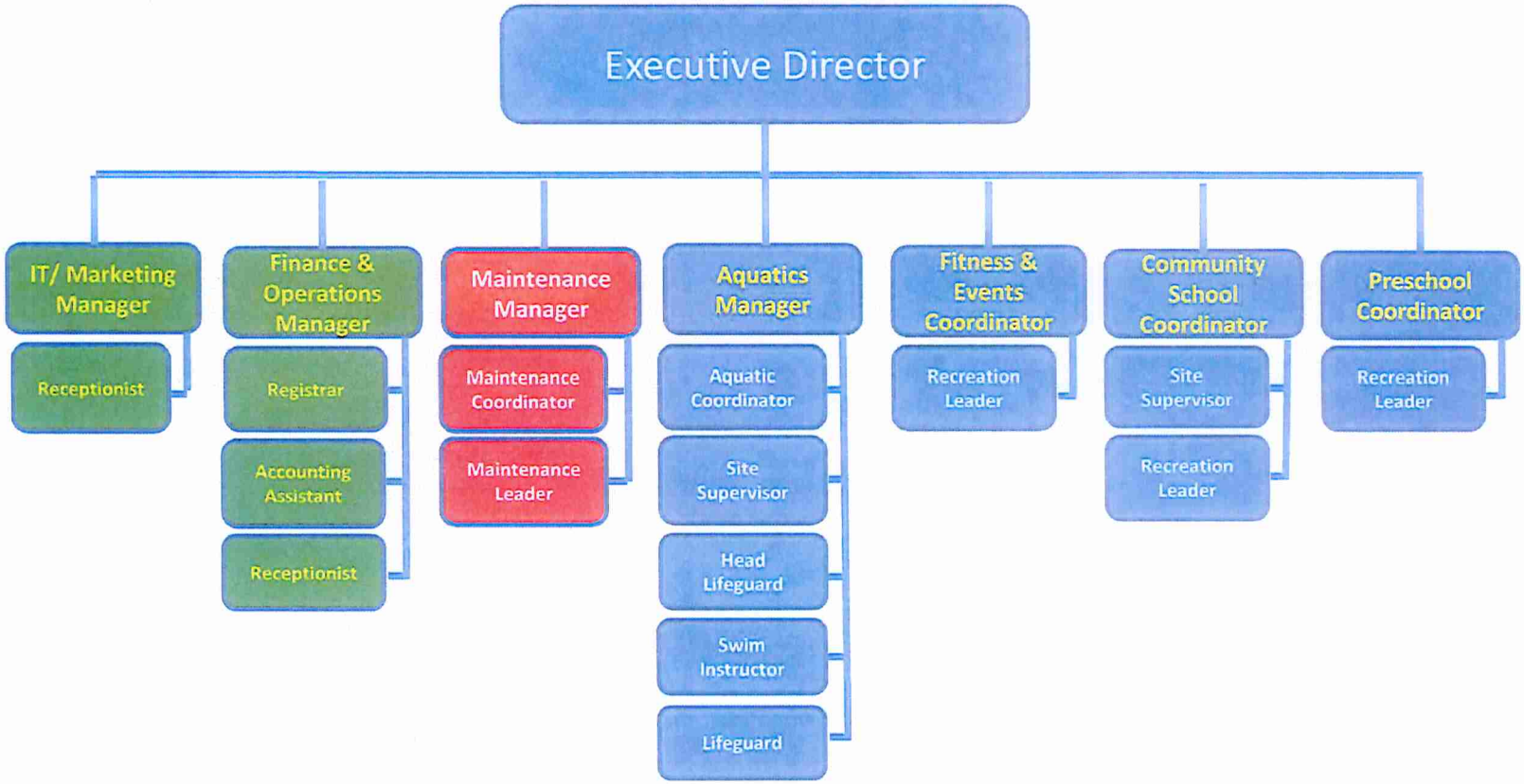
3. Did you know the SEPRD is publicly supported through property tax revenues? The permanent tax-rate is 92 cents per $1,000 of assessed property value?

4. Did you know that each year the SEPRD elected governing body and appointed budget committee review, approve and adopt the operating budget for the district? Once the budget is completed, the governing body has the authority to collect revenue through Clatsop County, for the property taxes, needed to balance the budget up to 92 cents per $1,000 of assessed property value.

5. Review your tax statement from the Clatsop County to see if you are in the District. It will show "Sunset Park" in the list of assessments if you are inside the District boundaries.

Want to know more? Contact us through our website. We would like to hear from you! Go to www.sunsetempire.com, to check out all of our programs & services. Call, or better yet, stop by & check us out!


The Public
Foundation
Ashley Flukinger
Adam Wood
Ross Knutsen
Skyler Archibald
Budget Committee
Leila Vernor
Louis Neubecker
Reta Leithner
Ron Bline
Amber Clyde
Attorney
Heather Reynolds
Board of Directors
Michael Hinton
George Stacey
Tom Horning
Carol O'Donovan
Ruth Johnson
Auditor
Eide Bailly (Edison & Perry)
IT & Marketing Manager
Darren Gooch
Executive Director
Skyler Archibald
Finance & Operation Manager
Jennifer Stephens
Fitness & Events
Grace Smith
Fitness Classes
Fun Runs
Youth Sports
Adult Sports
Daddy Daughter
Thriller
Preschool
Shelly Saunders
Learning Ladder
Kinder Camp
Kindergarten After School
Community School
Ryan Stanley
After School
Summer Camps
Middle School
Aquatics
Justin Smith
Lessons
Aquatic Classes
Events
Training
Maintenance
Craig Kennedy
Youth Center
Sunset Pool
Broadway Field
BCCC
Mary Blake
Playhouse
Comm. Garden
Positive Life Activities for YOU!


Executive Director
IT/ Marketing Manager
Receptionist
Finance & Operations Manager
Registrar
Accounting Assistant
Receptionist
Maintenance Manager
Maintenance Coordinator
Maintenance Leader
Aquatics Manager
Aquatic Coordinator
Site Supervisor
Head Lifeguard
Swim Instructor
Lifeguard
Fitness & Events Coordinator
Recreation Leader
Community School Coordinator
Site Supervisor
Recreation Leader
Preschool Coordinator
Recreation Leader

Budget Committee FY 2016-17

Budget Timeline FY 2016-17

Budget Committee

Fiscal Year 2016 to 2017

Board Member Address & Phone

Michael Hinton	13-17	1015 S. Irvine Seaside, OR 97138	503.738.5748
George Stacey	13-17	1960 S. Columbia Seaside, OR 97138	503.717.3700
Tom Horning	13-17	808 26th Ave. Seaside, OR 97183	503.738.3738
Carol O'Donovan	16-20	125 Alpine Seaside, OR 97138	503.738.7110
Ruth Johnson	16-20	89605 Manion Warrenton, OR 97146	503.738.6894

Appointed Members Address & Phone

Leila Vernor	15-18	764 3rd Ave. Seaside, OR 97183	503.738.4352
Louis Neubecker	15-18	1859 Broadway St. Seaside, OR 97138	503.717.0153
Ronald Bline	15-18	2190 Skyline Dr. Seaside, OR 97138	503.717.8687
Reta Leithner	15-18	2415 Oregon Ave. Seaside, OR 97138	503.738.6766
Amber Clyde	16-19	1615 Franklin St. Seaside, OR 97138	503.717.1892

Budget Timeline

Fiscal Year 2016 to 2017

Prepare proposed Budget	Budget Officer	Feb. – April
Budget Committee appointed and notified	Board	March 16
Publish notice of Budget Committee Meeting *Pursuant to ORS 294.426(5)(b), notice of the Budget Committee meeting is also posted on Sunset Empire Park and Recreation District's website at http://www.sunsetempire.com.*	Budget Officer	April 11
Budget Committee meets	Committee	April 20
Additional Committee meetings for review	Committee	April-May
Approve proposed Budget	Committee	May 18
Publish hearing notice	Budget Officer	June 6
Hold Budget hearing	Board	June 15
Enact Resolutions to: *Adopt Budget *Make appropriations	Board	June 15
Submit Budget to Assessor	Budget Officer	July 15

Budget Process

Each fiscal year, Sunset Empire Park and Recreation District, as a municipal corporation and a special taxing District, prepares and adopts a budget in accordance with Oregon Local Budget Law (ORS chapter 294). The purpose of these statues is twofold: 1) They establish standard procedures for preparing, presenting and administering the budget. 2) They require citizen involvement in the budget process. The Budget Committee is composed of the Board of Directors and an equal number of qualified electors of the District appointed by the Board. The Budget Committee will receive the budget message and budget document from the budget officer at their first meeting. The committee members will then review and deliberate for as many meetings as it takes to approve the proposed budget.

All Budget Committee meetings are subject to Oregon Public Meeting Law (ORS chapter 192) and must be open to the public. All documents used in the preparation of the budget are subject to public inspection. ORS 192.620 states "The Oregon state government requires an informed public be aware of the deliberation and decision of the governing bodies and the information upon which such decisions are made. It is the intent of ORS 192-610 to 192-690 that decisions of the governing bodies be arrived at openly".

Budget Message FY 2016-17

Community Partners

SUNSET EMPIRE PARK + RECREATION DISTRICT

Prepared by: Skyler Archibald – Executive Director & Budget Officer
Jennifer Stephens – Finance Manager

The Sunset Empire Park & Recreation District (SEPRD) is not simply a pool, a program or an idea; the District is the leader in South Clatsop County in providing opportunities for health and wellness! The District Staff and Volunteers, including the District Board of Directors, strive to promote and provide daily opportunities for individuals to live happy and healthy lives through the benefits that can come from park and recreation activities.

In order to meet our vision and mission each year we are required to review our budget, make adjustments, enhancements and plan for another great year in serving our community. 2016 marks the 47th year that the SEPRD has served South Clatsop County and as we get ready for the fiscal year 16-17, it is important to reflect on what was accomplished during a busy 2015-2016 fiscal year.

This budget message contains two sections. First, will be a review and assessment of current SEPRD Operations, Facilities and Programs. Included in that section will be highlights from a busy and successful 2015-2016 fiscal year. Second, the budget message will deliver and illustrate the priorities that staff feels are most important for the District to pursue.

REVIEW & ASSESSMENT OF CURRENT DISTRICT OPERATIONS, FACILITIES & PROGRAMS

Personnel:

The District experienced extraordinary change in personnel in FY 2015-2016. The District hired new Executive Director, Skyler Archibald who began working in July. Mary Blake, former General Manager, guided the District during a four month period from April-July.

In addition to this transition the District hired Justin Smith as Aquatic Manager and he began his service in July as well.

With those two positions solidified, the District was prepared to move forward and establish goals and values that will help our community have access to quality recreation programs and facilities. The staff turnover has been a consistent theme for the District; since 2013, the District has filled vacancies in every managerial position with the exception of retaining Darren Gooch and Craig Kennedy.

A list of the members of the full-time management team are represented below:

- Craig Kennedy: Maintenance Manager
- Darren Gooch: Marketing, IT & Bob Chisholm Community Center Manager
- Grace Smith: Fitness & Special Events Manager
- Jennifer Stephens: Finance Manager
- Ryan Stanley: Youth Programs Manager
- Shelly Saunders: Early Education Manager
- Skyler Archibald: Executive Director

Additionally, the District is maintained by several key employees that serve in important roles. Those individuals are represented below:

- Linda Andres, Registrar
- Mike Kadi, Swim Coach & Aquatics Coordinator
- Pablo Bolles, Maintenance Coordinator
- Lindsay Wolfe, Kegan Wallis, Michaela Anderson, Jana McGill, Meghan McKeown, Amanda Browning, Duncan Wallace who all serve as Head Lifeguards
- Ashaki Boelter, Jennifer Soprano, Ricia Parcher and Diana Rapp who all serve as customer service representatives at our facilities

The District is fortunate to have assembled a team that will facilitate the growth and development of programs requisite for our community residents.

PROGRAMS

Recreation & Fitness:

This was a banner year for our Recreation Programs. During this last year the District added numerus new recreation programs. Some of those programs included the Diabetes Prevention Program led by Zoe Manhire, The Fitbit Wellness Program (collaboration with Providence Seaside Hospital and funded by the CCO and OHSU), and RX to Play (collaboration with Providence Hospital, Columbia Memorial Hospital, Coastal Family Clinic, CHART, Way to Wellville, Astoria Parks & Rec and National Parks Services). The District has continued to offer the Start Smart Sports Programs for Kids with Football, Soccer, Basketball and Baseball, led by Ashaki Boelter and new Coordinator, Erika Hamer. We will also continue to hold open gyms for basketball and are looking at adding volleyball open gym in the upcoming year. Canoe trips have been a hit with an average of 8 participants per trip. These trips are led by Andy Weaver and held from June through August.

Due to the natural limitations of the facilities that the District maintains, it becomes increasingly necessary and prudent to partner and collaborate with other organizations to ensure that District residents have access to quality fitness and wellness programs. We are proud of those partnerships and Grace Smith, Fitness & Special Events Coordinator, is primarily responsible for the progress made in that direction. In addition to those aforementioned projects, the District maintains a strong presence of Group Fitness Classes and a dynamic schedule to accommodate patrons. New in 2015 were classes such as Body Ball Training, Pilates and a Walking Club.

The District also maintains an indoor recreational space featuring cardiovascular and strength training equipment. While modest in size, the facility contains all of the equipment to strength train and get a cardio workout in, which is particularly important during the winter months in our area! This year, the District purchased a new Precor® Treadmill which greatly bolstered our cardio lineup.

Aquatics:

This has been a phenomenal year for the Aquatic department. Employee empowerment and ownership of Aquatic Programs have resulted in considerable positive outcomes. Swim Lessons, under the guidance of Lindsey Wolfe, have excelled with an improved format and emphasis on instructor training. Seaside Swim Team also continues to grow as a result of a healthy swim lesson program under the direction of Swim Coach Mike Kadi and Assistant Coach Laura Coddington. Additionally, Aquatic Fitness Programs continue to gain in popularity and excitement under the instruction of Zoe Manhire and Susan Oxley. The addition of Aqua Zoomba® and Pi-YO-CHI have made for a remarkable year. Aquatic FUN Friday Nights and Free Swim during non-school days attract 60-120 children and adults to the pool per session. Additionally, the Aquatic Department and Sunset Pool continues to provide the aquatic training platform for Seaside High School Swim Team and the MERTS and Tongue Point Water Safety Programs. Our Aquatic Staff have continued to provide outstanding Learn to Swim Programs for

Warrenton Grade School, Jewell School District and for students in the Seaside School District at Gearhart Elementary, The Heights and Broadway Middle School.

Youth Programs:

2015-2016 has been a great year for the Youth Programs of the District. With our ongoing partnership with the Seaside School District, we continue to offer our After School Adventure Program at The Heights Elementary School where we have access to the school's gym, cafeteria, art room and outdoor play areas. We are serving 35 monthly participants, including 14 from Gearhart Elementary School. Current workshops include, cooking, science experiments, homework time and art. The program also makes a weekly trip to the Seaside Library and the Sunset Pool for open swim. Summer Camp for elementary school students will once again take place at The Heights for summer 2016.

The Middle School Program continues to serve approximately 25 students per day. Program Staff offer workshops in art, cooking, pottery, fitness and more. Carlie Dennison Leonard has joined Eliza Davis and Ashaki Boelter as our newest Middle School Program Leader. Staff serve as positive role models for students and create a fun, safe and supportive environment as well as offering homework help when needed. The program was again supported by a generous grant from the Oregon Community Foundation for the 2015-2016 school year, however this is the last year with that support. We also offered Strengthening Families classes in partnership with Northwest Parenting and renewed our partnership with the Lunch Buddy Program to increase support for families and mentorship to local youth.

Early Education

The 2015-2016 year proved to be one of change and growth for the Preschool Program. The District committed resources and was fortunate to have the capabilities of trained and experienced staff to grow that program. Those changes began with the preschool program name being changed to "Learning Ladder". The District, upon some strategic review of resources and opportunities, added the Kindergarten After School Program to serve district residents' needs.

As a result of this commitment, participation has increased steadily with both the Learning Ladder (preschool) and the Kindergarten After School Program. The 2015 Summer Kindercamp was also successful and exceeded attendance and revenue expectations. In order to help provide a well-rounded and healthy environment for the children, the District invested in some new equipment including five new tricycles that the kids seem to love riding on those warmer days.

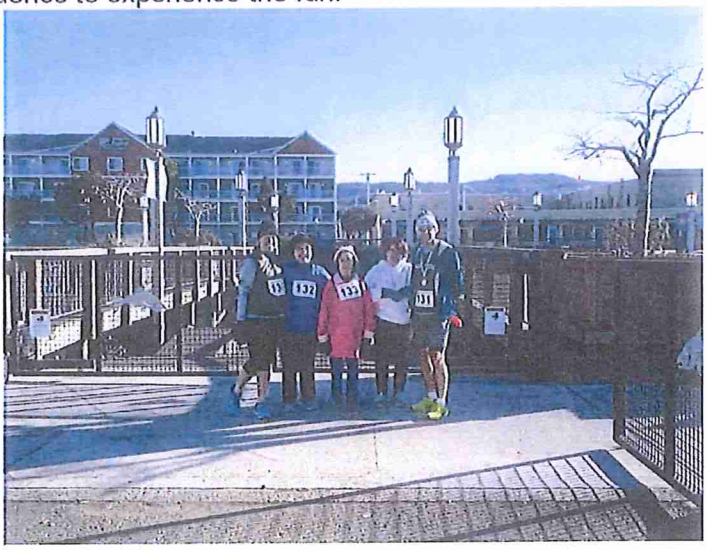
We will continue to provide these essential programs that are so vital to the growth, development and well-being of our communities' young children.

Bob Chisholm Community Center:
The Bob Chisholm Community Center has seen continued growth in its usage over the past year. With the new usage tracking spreadsheet created a few years ago by a volunteer at the front desk, we have been able to see the increase in usage in a very visual way. The center has become a central point for community information and patrons are usually able to get direction to the information and services they are seeking. The center also continues to be a hub for senior services, such as the Northwest Senior and Disability Services daily meal site, AARP Tax Preparation, AARP Safe Driver's Course and many more. We have added a few new senior activities this year, such as the 1st Tuesday Karaoke and the 3rd Thursday Craft Fair.

This past March, we were able to launch our senior transportation program. Home-bound seniors are now able to get a ride to the center for activities and the meal site on Mondays, Wednesdays and Fridays each week. The program was made possible through a generous grant from the Sunset Empire Transportation District. We currently have about four seniors that take advantage of the program, however we see that number increasing over the next several months as we continue to promote it.

Special Events:
The District maintains a full range of special events with the goal of introducing people to healthy lives through recreational and positive activities. We continually seek to add (or modify existing) to our special events in order to showcase our programs and lead people to other activities housed within the District.

The 3rd annual Senior Dance was held in November and included live music, donated food and beverages. The event was a success with 40 attendees (similar to the prior year). Senior living facilities from the area brought their residence to experience the fun.



The District encourages activity and fitness with several winter themed events: The Turkey Trot which featured 60 participants in a 5k Run/Walk and the Ugly Sweater 5k Run/Walk. The Ugly Sweater event was combined with the Children's Holiday Celebration and was another fun success. Attendance at the Children's Holiday Celebration was slightly lower than previous year due to lack of participation by one of the local dance studios but the event still featured around 800 attendees and performances and celebrations of the Holiday season. The Turkey Trot and the Ugly Sweater 5k Run/Walk expenses and revenue can be found under the Fitness budget.

The Daddy Daughter Dance was a huge success, as always! The District moved the event to the Convention Center last year because of the size and popularity. Each year attendance improves, this year increasing from to approximately 250. This year the dance was held the day after Sergeant Jason Gooding's passing. The District honored officer Gooding by donating 25% of ticket sales and accepted donations at the event. Additionally, the District handed out blue ribbons for the young girls in attendance to wear in recognition of the fallen officer.

New to the District this year is the Seaside Dash to Safety 5k. This event will be combined with the Doggy Dash and the Seaside Safety Fair as a partnership with the City of Seaside. A large group of volunteers from Seaside High School will be assisting with the event with the goal to bring emergency preparedness and tsunami awareness to the community in a fun and healthy way. This event is located in the Fitness Department along with the other 5k run/walks.

seaside FARMERS MARKET
SEASIDE, OR-USA

The Seaside Farmer's Market continued to grow from its inception in every aspect. We extended the hours last year to go until 7 P.M. at the request of our key vendors and they were happy with the added hour. We continued the SNAP match

program where we will match up to $10.00 each week in EBT funds to help stretch market goers food budget. The SNAP match program is still new yet steadily growing and will continue to grow as awareness expands throughout the community. We have had and will continue to have the Master Gardener's booth at the market. This year we will also be offering a Little Sprouts kids camp with educational activities that is sponsored by OSU Extension & Master Gardeners. We have also had live music as entertainment at the market and will continue to do so. We are looking at trying to coordinate having cooking demos at the market to show patrons just what they can create with the foods they can get at the market. We are also looking at relocating the market where we can get a better draw of food traffic patrons.

The District celebrates with the community in numerous other events including those highlighted below:

- The annual Community Egg Hunt was enjoyed by 1,000 children.
- Last June, we held the first Inter-generational Dance at the Community Center. The goal was to bring different generations together and enjoy each other's company. Unfortunately it was unsuccessful with only 10 people in attendance.
- Sunset Thriller and the Fall Fun Fest was held on October 24th. Hosting the event prior to Halloween ensures that the District will be able to generate enough volunteer support to actually run the fun fest and the Thriller. Between the Thriller and the Fun Fest, the District engaged with nearly 600 attendees. Additionally, the District passed on some 250 pounds of food to the Food Bank that were donated by attendees.

Facilities:

Behind the scenes of the activities and facilities of the District, it is vital that you have a group of individuals that are knowledgeable, hardworking and solution-oriented. These characteristics define the Maintenance Team at the District. Led by Craig Kennedy, District Maintenance Manager, and joined by Pablo Bolles, Pablo De La Cruz, Brandon Philbrook, and new addition, Brandon Albright, this team does an amazing job each night resetting our facility so the next day we can have fun all over again. Time and time again, we are complimented from visitors and patrons on how clean we keep our facility.

Additionally, the maintenance team keeps our nearly 50-year old pool running well and operating the rest of the District facilities. This includes the following tasks:

- Maintaining three bodies of water (main pool, learner pool, spa)
- Managing the maintenance of Broadway Field including turf assessment and repair, field equipment and facilities
- Keeping the District outdoor facilities looking consistently beautiful and well-maintained
- Managing and servicing the District fleet of vehicles including two small busses, the District pickup truck and the field Gator

In addition to these regular tasks the Maintenance Team took on some extra challenges in the 2015-2016 Fiscal Year. First, the District set aside funds to construct a community garden, specifically designed for our youth program participants to grow and benefit from the educational and wellbeing components of growing their own food! Originally the District had secured property at The Heights but after some reconsidering decided to construct the garden adjacent to the Sunny Garden. This project was completed through generous donations of goods by several local businesses and donations of time by the Master Gardeners. The majority of the work was completed by three Seaside High School Seniors who were completing their Pacifica Project and using the Garden as their Community Service Project.

Secondly, the Maintenance Team conducted numerous activities associated with the annual shutdown of the Sunset Pool. That 10 day period occurred in late September and went well. The Maintenance Team coordinated a project replacing the flooring in the women's locker room, installed a new lifeguard tower that overlooks the lap pool and conducted numerous other projects in a very short time frame. Late in 2015, the lap pool controller failed and the District opted for a replacement that would keep that body of water in good shape for years to come.

In order to keep the District facilities in operation and looking great, it is completely necessary that you have the trained and capable staff that the District has.

Technology:

This past year we have been working diligently on improving a number of systems throughout the District's technology department. Through a matching grant last year, we added ten high-resolution network surveillance cameras. Those cameras have allowed us to access archived footage and stream live feeds of the cameras. Several members of the Administrative Team have the capability of retrieving footage online and through their smart phones and tablets. Additionally, the district purchased a tablet and stationed that device at the front desk so that the registrar, receptionist and various staff would be able to monitor cameras across our facilities, including our fitness facility.

In addition to the camera work, the District has focused on updating staff workstations. Much of the equipment we have now was originally purchased in the summer of 2010 when we introduced our main server into the network. Most computers have a 5 year lifespan before main components begin to fail and we have seen that happen with a couple of machines. To prevent us from losing valuable data and precious staff time, we started replacing client machines last year to get ahead of the curve and keep productivity moving forward.

The Wi-Fi system we installed last fiscal year is still operating amazingly well. We have not experienced any slow-downs or issues with its operation, it has proven to be a very stable system, considering it was one of the least expensive solutions on the market.

Marketing:

Our marketing program has again had an amazing year. We have been constantly updating our website, and our ability to reach our tech savvy patrons has continually increased. The District's

marketing committee meets monthly to address the various aspects of our marketing program. We have been looking at how to make our marketing message more consistent in all that we do and all of the publications we produce.

SUNSET EMPIRE
PARK + RECREATION DISTRICT
PO BOX 514 · SEASIDE,OR · 97138

Following up on the project that the District undertook last year to revise the logo has been the necessary updating of the new logo to all promotional materials. This logo, along with an important re-emphasis on customer service has created a strong brand that our community associates with the District. Over the past year, we have received a great deal of positive feedback on the new brand.

Administration:

The Board and the Administration Department have been hard at work ensuring that we are utilizing and maximizing resources and partnerships to the best of our ability. Included in the budget document is a list of the over 90 organizations that we partner with through donations, service to, service with, in service on a board or committee, to meet our mission and improve our community.

The work of the Board is tireless and at times tiresome and the District is grateful for the Board's leadership. The Board has accomplished the following during their meetings and through their actions;

- Board Chair Mike Hinton attended the Special District Association of Oregon (SDAO) Annual Conference
- Volunteered at Sweet Affaire
- Volunteered at the Grateful Hearts Gathering
- Reviewed the Performance of the Executive Director
- Approved a Supplemental Budget for FY 15-16
- Participated in a workshop regarding expectations for the new leadership at the District
- Participated in a workshop and planning session with the Sunset Park & Recreation Foundation Board
- Approved an amendment to the IGA with the City of Seaside and the Seaside School District
- Supported District Staff and made program, policy and staffing recommendations

FISCAL YEAR 2016-2017 BUDGET EXPLANATION AND BASIS FOR PROPOSED BUDGET

In order to accomplish all the great things we do every day we need resources and a plan. Be it volunteers, partnerships, money, sponsorships, donations, materials and/or supplies, the budget process is the means for allocating and receiving resources to do the work of creating PLAY! Given the amount of personnel and management changes that the District has experienced, there has been substantial growth and learning that had to take place in order to keep our facilities and programs operating at a high level.

However, there are still opportunities for growth. The budget process assists the District in planning and executing the priorities laid out by the Board of Directors and in concurrence with the District Mission, Vision and Guidance Statements. Perhaps most importantly in all of this, is our goal of continuing to serve the residents of South Clatsop County by providing quality recreation programs and facilities.

The District uses an accrual form of accounting, which is considered best practice, and will continue with this form of accounting in the upcoming fiscal year. The District has a total assessed valuation of $1,667,401,080 for FY 16-17. The permanent tax rate is ninety-two cents per thousand of assessed value. This generates $1,547,208 in taxes. Keep in mind that each year some taxes go unpaid so we budget a collection rate of 93%. This provides for $1,438,903 in revenue from property taxes for investment across six departments and four funds to create opportunities for PLAY! In addition, to property taxes, the District is projecting receipt of $1,103,290 from, carryover, timber taxes, donations and other miscellaneous sources of general income.

Of the roughly $1,000,000 in non-property tax revenue the District generates 18% in fees from services provided throughout the year. Current and back taxes generate 60% with our ending Fund Balance at 22%.

The largest of our four existing funds, the General Fund includes six departments. All funds contribute to creating PLAY but the General Fund is where we budget the revenue and expenses for our core programs. The Administration Department facilitates the activities of the Board and supports the ongoing operations of the five other Departments with payroll,

accounting, human resources support, training, risk management, and marketing. The Aquatic Department operates and maintains a safe, clean, and efficient aquatic facility featuring three separate bodies of water for community use. On behalf of the City of Seaside, the Community Center Department operates the 5,200 sq. ft. Bob Chisholm Community Center, to enhance the quality of life of older adults through social and leisure enrichment opportunities. The Recreation Department facilitates Adult and Youth Sports, enrichment classes, and fitness activities to improve the lives and leisure opportunities for our families and visitors to Southern Clatsop County. The Special Events Department delivers 10 signature special events each year for community enjoyment. Finally the Youth Center facilitates preschool opportunities for our young children, our After School Adventure Program that supports the development of our youth, and Summer Camps that keep kids busy during the summer, learning and enjoying new adventures each day. All together these departments make up the General Fund of the District.

We will be using the same presentation format for the budget as the prior year. You may recall that the lines that were deleted will remain in the budget document until which time they have been deleted for three fiscal years. We will review the lines as we go through the budget line by line and discuss the amounts and the reasoning, but first let's review the departments on a higher level and address the other funds.

Cross Departmental:

In order to continue the growth of the District, it is necessary to fairly compensate employees with competitive wages, benefits and address other employee satisfaction related items if fiscally appropriate.

With the growth of the Early Education programs under the care of Shelly Saunders, the District is recommending that her status be changed from part-time to full-time. The District cannot ethically or legally expect Ms. Saunders to continue working the number of hours without offering her the other benefits of full-time employment. Ms. Saunders has grown the preschool program from a small participant base with little to no educational components being implemented to a robust preschool of 20 children all that participate in a preschool curriculum that features reading, math, social interaction, physical activity, arts and culture and all the other aspects that children should have access to. Additionally, Ms. Saunders has developed the Kindergarten After-School Program which has 15 participants each day that continue their educational experience in a different environment at the conclusion of their school day. With that change, the District will have eight full-time staff.

In order to increase employee retention and provide as high of a quality for life as possible, we recommend to the Budget Committee that the District add health care coverage for the full-time employees and their dependents. That change keeps the District competitive with the positions other park and recreation agencies as well as the majority of government jobs. This change would also provide the District employees (that have dependents) the benefit of having their spouse/partner/children covered thus likely increasing their job satisfaction and quality of life. Our recommendation is that the District covers 75% of those costs with the employee covering

the remaining portion. That insurance will be fulfilled through Special Districts Insurance Services.

Administration Department:
The Administration Department ensures proper management of the District; compliance with state; federal; employment; financial; and contractual obligations; coordination of Board activities; marketing and public relations; management of our IT infrastructure; and working with the Board to manage the overall strategic direction of the District.

The Finance Manager continues to utilize the additional Accounting Staff that was approved in FY 14-15. The Accounting Assistant helps with completing tasks including District errand running, deposits, and filing. These activities are vital to the smooth operation of the District and allows the Finance Manager to focus on more detailed, time sensitive and higher level accounting functions.

As the District grows, it becomes prudent and necessary to seize opportunities and momentum and establish credibility within our community. One area for improvement is the utilization of marketing as a tool to reach a greater audience and share more of our good work with that audience. Currently, Darren Gooch oversees our marketing efforts. However, due to the requirements of his other job tasks (Information Technology and Bob Chisholm Community Center Manager) Mr. Gooch quite simply does not possess the time requisite to devote to this matter. The District will look to contract with a Marketing expert that will help us share our message and promote District programs across several mediums.

For the upcoming fiscal year, we have are planning to move toward the purchase of a new server, again getting ahead of the aging-out process for a hard working machine. This is very important since the server is the backbone of our entire network. Beyond that, we still have a few client machines left to update as well as conducting regular maintenance and software updates on our current machines.

For the upcoming fiscal year, we will be looking for new opportunities to get the District in front of as many new patrons as possible and continue increasing awareness of the numerous valuable programs and services the District has to offer. We will continue to market through radio advertising as we have in the past and we are always looking at continual improvements to our three yearly program guides.

Aquatics Department:
The Aquatics Department provides management of the Sunset Pool. The Pool consists of three bodies of water, a spa, learner pool, and our main pool. The Aquatics Department is responsible for patron safety; greeting patrons at the main lobby; cleaning the facility; maintaining optimal mechanical performance; compliance with federal/state health codes for pools; and the delivery of quality aquatics programming to improve the wellness opportunities for our patrons.

Program and items addressed in the Aquatics Department budget include:

- New staff certifications to help with evolving programming including Water Safety Instructor and Lifeguard Instructor from the American Red Cross
- Capital Maintenance, ongoing maintenance and replacement of equipment
- Continued supervision of the pool
- Continued swim lesson instruction
- Partnerships with MERTS, Tongue Point, School District Swim Lessons, Seaside Kids INC, Providence Seaside Hospital and many more.
- Junior Beach and Pool Guard Camps
- Summer Surf Camp
- Aquatic Special Events
    - Cold Hard Cash
    - Cardboard Boat Race
    - Treasure Dive
    - Rock & Swim
    - Inflatable Swim
    - Treasure Dive
    - Dive in Movie
    - Puppy Paddle (If pool is drained for shut down)
- Customer Service coverage at the front desk to improve patron retention, outreach, cultural competence, information dissemination, and improve patron experience.

Included in the budget (and listed below) are several items that our Maintenance Manager and I believe are vital to the longevity of the facility. There are additional items that the pool may or may not require but fiscal constraints and priorities will allow us to address the following projects or needs:

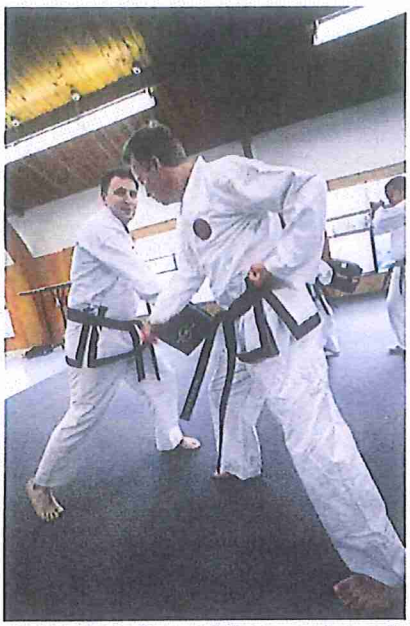
- Main Pool Pit Cover: $5,000
- Main Pool Filter: $4,000
- Learner Pool and Spa Controllers: $17,000
- Lobby Lights: $5,800
- Stem wall, Emergency Egress and Emergency Doors in the Fitness Room - $13,000

Community Center Department:

Over the past few years the Bob Chisholm Community Center has developed into an important component of our District. It is there that we can reach a population of our community that is vital for our success: our senior citizens.

The Community Center Department is responsible for the 5,200 sq.ft. Bob Chisholm Community Center. The BCCC is owned by the City and operated by the District. For the operation of the BCCC the City pays the District approximately $26,000 per year. The District keeps the revenue generated from the additional staffing required for evening and weekend rentals and

pays the rental fees to the City of Seaside. If there is a larger capital item that needs to be addressed the District contacts the City for repairs. The District maintains the cleanliness of the building, programs activities in the space, works with the NWSDS (Northwest Senior and Disability Services) to administer the meal program, and promote rentals and use by the community. This is a great partnership that provides the District access to facilities for community activities and events, and provides the City with a cost effective means to operate the Community Center.



While the details of the project are still being finalized, the District is hoping that sometime in the 2016-2017 fiscal year the Main Hall of the BCCC will be funded for its long overdue "refresh". That project, funded through pledges from local businesses and generous philanthropists as well as funding from the City of Seaside, will greatly enhance the BCCC and the District's ability to attract revenue-generating rentals of the space. The refresh project will address the main hall of the BCCC with improved aesthetics, flooring, lighting and acoustics. One of the most exciting opportunities coming up over the next year is the Main Hall Refresh Project lead by the Community Center Commission.

The nine-member commission, appointed by the Seaside City Council, has spearheaded a plan to address acoustics, lighting, flooring and the wall coverings in the 1,500 square foot hall. The total cost of the project is $175,000 and the design was developed by RESOLVE Architecture from Portland, OR. RESOLVE was engaged to develop the design this past summer and presented their final plan to the Seaside City Council last fall. The council approved the design during their August meeting and now the Community Center Commission is launching a fundraising campaign to offset the cost of the project. They hope to raise $80,000 by June of this year. This is an exciting time for the center and just a first step in the continual development of the facility.

Recreation Department:
The Recreation Department is responsible for the provision of land based fitness activities; the fitness center; adult and family sports; and preschool sports. Grace Smith, our Sports & Fitness Coordinator has brought new energy and life to our fitness programs.

The budget will provide the following:

- Softball League, Youth Basketball League, and Youth Softball League
- 3 Runs (Trail Run, Turkey Trot & Dash to Safety)
- Open Gym (Basketball & Volleyball)

- Group Exercise Classes
- Corporate Fitness Plans
- Hotel/ Motel Outreach
- Walking Club
- Arthritis Exercise Classes
- Contracted Exercise Services
- Tai Chi
- Qi Gong
- Yoga
- Zumba
- Body Ball Training
- Diabetes Prevention Program
- And Much More!!

These activities provide a well-rounded opportunity for all ages to engage in a happy, healthy, lifestyle.

Special Events Department:

This has been a great year for the Special Events Department and we will continue to build upon the success. The District is consistently evaluating which Special Events to participate in and engage with our community. We feel that these events have the opportunity to be a "gateway" for our community to enter our more regularly occurring programs.

The District will continue to support the Seaside Farmers Market. Heading into its 3rd year, the Market will likely be in a new and improved location and the District is working hard to sustain it with additional vendors, which we hope will translate into additional customers. While operating the market has not been without its challenges, we are proud to continue helping link our community to healthy food options. The National Park and Recreation Association has indicated that over 25% of all Farmers Markets fall under Park & Recreation agencies.

Special Events create moments for our community to come together in a warm, friendly environment, to engage with each other, try a new dance, hunt for a sacred egg, and get to know your neighbor. Events bring us all together to find joy in each other and bind us together as a community.

Youth Center Department:

The Youth Center Department is responsible for the operation and programming of our youth center and youth focused activities that keep kids safe and healthy. Currently we offer a preschool program for ages 3-4 on Tuesdays and Thursdays and for ages 4-5 on Mondays, Wednesdays, and Fridays. The District also provides after-school programs for children from Kindergarten through 8th grade.

Since their inception, these programs continue to grow and provide valuable development for the participants. The middle-school program will remain as the keystone of this area as the District feels intrinsically connected to this age group of children who are particularly at-risk and often without a safe space or positive adults to interact with in their after-school time. The After-School Adventure program which takes place at The Heights Elementary school has had full enrollment and a waiting list for the duration of the year. The preschool program continues to grow and this year the District expanded with a Kindergarten After-School program which has been wildly popular.

Additionally, staff of the District work hard to maintain a fantastic Summer Camp Adventure Program with opportunities for Elementary School aged children to participate in field trips, physical activity, arts and crafts and other exciting activities each day.

While these programs take considerable effort and resources, the District feels that they have a responsibility to provide all residents the opportunities to have healthy and active lives. By affording these programs, the District demonstrates their commitment to the children and youth of our community and to their families. These programs align with our counterparts at other park and recreation agencies in both urban and rural populations.

As the District looks forward to the 2016-2017 year, plans are underway to expand the preschool program and offer full-day preschool (as well as the current offering of morning or afternoon sessions). Additionally, the District is working with the City of Seaside to update the Youth Center Park equipment (located at the West end of the Seaside Youth Center) to ensure that the equipment on the playground is both safe and relevant for children of our programs age.

Special Revenue Funds:

In addition to the General Fund the District has three special revenue funds, the Parks Project Fund, the Building Addition Fund, and Broadway Field Fund. The Broadway Field Fund includes maintenance, capital projects, and debt service to pay for the Circle of Lights project.

The Broadway Field Fund will include a transfer from the General Fund to offset the projected operational deficit. This is a result of several factors including lack of rentals, and underperforming concessions, a result of the open nature of the park. After having completed three full seasons with Broadway Park completed the District reassessed the relationship that the three partners of the Intergovernmental Agreement have. After some consideration, the District approached the partners with hopes of sharing the financial burden of the field. Costs of the field are certainly more than anticipated, particularly if you consider that the District works hard to maintain the field both as a recreational space for all residents and also maintain the field as a high-level competition field for Seaside School District activities and other rentals.

Both partners within the IGA agreed to help the District. The City of Seaside assisted the District with the purchase of field maintenance equipment and the Seaside School District agreed to contribute funds to offset the cost of maintaining the field. The District also began billing the Seaside School District programs and Seaside Kids Inc. for their time spent on the field that doesn't fall under a stipulation laid out in the IGA.

Conclusion:

The District had quite an eventful year and the opportunities to continue our growth will only continue. As the population of Seaside and South Clatsop County increases and Seaside becomes a more popular destination for visitors, so too do the needs of quality recreation programs and facilities for those that spend their time here.

I feel profound appreciation for the opportunity to lead the great group of staff in the administration of programs that truly make a difference in the lives of our participants. It has been enriching to learn of the dedicated service that our Board of Directors provides as well as the Foundation Board, the Budget Committee and the many volunteers that contribute.

While there are certainly tough decisions to be made regarding the resources that the District has, it is an honor to work in this setting and in this community. The District will continue to serve and provide safe, quality, accessible park and recreation services to continually improve the quality of life for everyone. With servants' hearts, we invite people to P.L.A.Y.! (Positive Life Activities for You!)

Community Partners & Special Events

4-H
A Sweet Affaire
American Legion
America Red Cross
Astoria Co-Op
Astoria Parks & Recreation
Big Loser/ Providence Seaside
Broadway Middle School
CADY – Caring Adults Developing Youth
Camp Kiwanilong
Cannon Beach Fire & Rescue District
Clatsop Behavioral Health Care
Clatsop CHART (Community Health Advocacy & Recourse Team)
Clatsop Community College
Clatsop County
Clatsop County –Public Health
Clatsop County – Juvenile Prevention
Clatsop County – Parks
Children & Family Services (DHS/AFS)
Children's Holiday Party
City of Cannon Beach
City of Seaside
Coast Guard
Community Egg Hunt
Daddy Daughter Dance
Disaster Response
Encore Dance Studio
Festival of Tree/ Providence Seaside
Food Bank
Free Lunch Program
Friends of Clatsop Community Gardens
Gearhart Elementary School
Girl Scouts
Grateful Hearts Gathering
Halloween/ Thriller
Head Start
Helping Hands
Historical Society
Home School Swim
Jewell School District
Kiwanis
Lower Columbia Hispanic Council
Lunch Buddy's
Maddox Dance Studio
MERTS
National Parks Service
National Night Out/ Seaside Police
National Recreation & Park Association (NRPA)
Natural History Park
Necanicum Watershed Council
North Coast Land Conservancy
Northwest Parenting
Northwest Regional ESD
Northwest Senior & Disability Services
Oregon Community Foundation
Oregon Recreation & Park Association (ORPA)
OSU Cascade
Our Lady of Victory
Our Savior Lutheran Church
P-3 Alignment
Pacifica Projects
Prevention Works
Prom on the Prom 5k Run/Walk
Providence Seaside Hospital Board
Providence Seaside Physical Therapy
Relay for Life
Seaside Chamber of Commerce
Seaside Convention Center
Seaside Downtown Development Association
Seaside Fire & Rescue
Seaside Height Elementary
Seaside High School
Seaside Jazz Festival
Seaside Kids
Seaside Library
Seaside Swim Team
Seaside Rotary
Seaside Rotary Foundation
Seaside School District
Seaside Service Club Council
Senior Dance
Shower Voucher Program
Special District Association of Oregon (SDAO)
St. Vincent De Paul
Sunset Family Fitness
Sunset Park & Recreation Foundation
The Program
Tongue Point Job Corps
Tsunami Skippers
Ugly Sweater 5K Run/Walk
USDA/ Oregon Department of Education
White Water Institute

Pool Audit - Deferred Maintenance List

Summary	Cost
High	$ 31,750
Medium	$ 111,000
Low	$ 23,500
Total	*$ 166,250*

Priority	Area	Task	Actual	Amount	Who	Energy/ Cost Savings	Projected Completion	Date Completed
H	Exterior	Seating for Basketball Court		$ 9,000	Contractor		FY 17-18	
H	Mechanical	MP - trap and filter		$ 4,200	Staff/ Contractor		FY 17-18	
H	Mechanical	LP - Heater vent burn hazard		$ 750	Staff		Completed	Completed
H	Pool	Spa - Replaster		$ 6,000	Contractors		FY 17-18	
H	Exterior	Seal south side of pool building		$ 10,000	Staff/Contractor			Sep-15
H	Deck	Lifeguard Swivel Chair - Replacement		$ 1,800	Staff		FY 15-16	Sep-15
H	Mechanical	LP - Boiler		$ 7,200	Staff/ Contractor		FY 14-15	Feb-16
H	Pool	ADA Lift		$ 16,000	Staff	Funded through financial partnerships	FY 14-15	2015
H	Pool	Update Security Cameras throughout the Facility		$ 5,000	Staff	Funded with SDAO partnership	FY 14-15	2015
H	Mechanical	Lobby - Heater		$ 5,700	Contractor		FY 14-15	Sep-14
H	Exterior	Replace LP Roof		$ 14,000	Contractor		FY 14-15	Sep-14
H	Pool	LP - Replaster LP		$ 13,000	Staff/Contractor		FY 14-15	Sep-14
H	Pool	Spa - Replace Boiler		$ 7,000	Staff/ Contractor		FY 14-15	Sep-14
H	Mechanical	MP - Label Electrical Panel	$ 20	$ 500	Staff			Mar-14
H	Deck	Remove Ozone Hazards Signs	$ 500	$ -	Staff			Mar-14
H	Deck	Handrails - Tighten	$ 500	$ -	Staff			Jan-14
H	Exterior	Playground fall material and curbing	$ -	$ -	City of Seaside	City of Seaside Completed this task		Fall 2013
H	Mechanical	MP - Pump Mounting	$ 100	$ 100	Staff			Oct-14
H	Mechanical	MP - Secure Sand Filter	$ 2,500	$ 2,500	Staff/ Contractor			Feb-14
H	Mechanical	MP - Air Gap	$ 200	$ 200	Staff			Feb-14
H	Mechanical	MP - Pressure Relief Valve for heater	$ 500	$ 500	Staff			Feb-16
H	Mechanical	LP - Air Gap for discharge	$ 500	$ 500	Staff			Feb-16
H	Other	Secure & Reroute Tubing	$ 500	$ 500	Staff			Completed
H	Pool	Gutters & Surge Pit Repairs	$ 3,000	$ 3,300	Staff/ Contractor		4/10/2013	Apr-13
H	Pool	Replace pool vacuum	$ 5,946	$ 6,500	Staff			Sep-13
		High Priority Total	*$ 14,266*	*$ 31,750*				
M	Exterior	Reshingle & Paint Exterior		$ 25,000	Contractor/ Staff		FY 17-18	
M	Pool	LED Pool Lights		$ 5,000	Staff	Yes (??)	FY 15-16	
M	Deck	Re-texture unsightly concrete		$ 500	Staff		FY 16-17	
M	Mechanical	MP - Variable Speed Pump		$ 5,000	Staff/Contractor	Yes ($2,800 per year)	FY 17-18	
M	Other	Upgrade showers to timers to save water		$ 17,000	Contractor	Yes	FY 17/18	
M	Security	Rekey all facilities		$ 3,500				
M	Pool	Salt Generation System		$ 35,000	Contractor	Yes, and reduce chemicals in facility		
M	Pool	Pool Cover (LP & MP)		$ 20,000	Staff	Yes (figure out based on heating cost...)		
M	Pool	Acoustic Tiles	$ 23,000	$ -	Contractor/Staff		FY 14-15	Completed
M	Deck	Acid Wash Stains	$ 500	$ -	Staff			Completed
M	Deck	Repair Deck Expansion Joints	$ 750	$ -	Staff			Completed
M	Mechanical	LP - Remove Abandoned plumbing	$ 500	$ -	Staff			Completed
M	Pool	LP - Staining	$ 3,500	$ -	Staff			Completed 2014
		Medium Priority Total	*$ 28,250*	*$ 111,000*				
L	Other	Label junction boxes		$ 500	Staff			Completed
L	Pool	Main Pool Lights, Lighting Junction boxes are not compliant		$ 23,000	Staff	Yes		
L	Mechanical	MP - Remove old or unused systems		$ 500	Staff			
		Low Priority Total		*$ 23,500*				

Budget FY 2016-17

SEPRD Budget FY 16-17
SUMMARY SHEET OF GENERAL FUND

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	Net Working Capital	$ 464,854	$ 608,112	$ 600,000	$ 550,000	$ 550,000	$ 550,000
3	Previously Levied/Back Taxes	$ 95,511	$ 88,293	$ 75,000	$ 75,000	$ 75,000	$ 75,000
4	Tax Interest	$ 134	$ 160	$ 350	$ 250	$ 250	$ 250
5							
6	***Other Resources:***						
7	Other/TRAN - Loan	$ (28,612)	$ -	$ -	$ -	$ -	$ -
8	Timber Tax Revenue	$ 10,687	$ 77,279	$ 35,000	$ 35,000	$ 35,000	$ 35,000
9	Donations	$ 1,613	$ 360	$ 5,000	$ 5,000	$ 5,000	$ 5,000
10	Bequests/Foundation	$ 15,000	$ (3,881)	$ 10,000	$ 10,000	$ 10,000	$ 10,000
11	Grants/Sponsorships	$ 58,000	$ 45,000	$ 60,000	$ -	$ -	$ -
12	Bank Interest	$ 3,852	$ 3,274	$ 3,000	$ 3,000	$ 3,000	$ 3,000
13	Miscellaneous	$ 7,421	$ 29,397	$ 5,000	$ 5,000	$ 5,000	$ 5,000
14	Administration	$ -	$ -	$ -	$ -	$ -	$ -
15	Aquatics	$ 156,574	$ 163,518	$ 155,000	$ 171,000	$ 171,000	$ 171,000
16	Community Center	$ 34,602	$ 40,385	$ 49,700	$ 40,900	$ 40,900	$ 40,900
17	Recreation	$ 54,966	$ 62,036	$ 56,500	$ 62,340	$ 62,340	$ 62,340
18	Special Events	$ 5,647	$ 14,165	$ 13,300	$ 12,300	$ 12,300	$ 12,300
19	Youth Center	$ 151,326	$ 163,585	$ 174,000	$ 139,000	$ 139,000	$ 139,000
20							
21	**Total Resources Except Taxes**	**$ 1,031,575**	**$ 1,291,683**	**$ 1,241,850**	**$ 1,108,790**	**$ 1,108,790**	**$ 1,108,790**
22	Taxes Est. to be rec'vd/Current	$ 1,284,719	$ 1,350,435	$ 1,334,816	$ 1,438,903	$ 1,438,903	$ 1,438,903
23				$ -			
24	**REVENUE TOTAL:**	**$ 2,316,294**	**$ 2,642,118**	**$ 2,576,666**	**$ 2,547,693**	**$ 2,547,693**	**$ 2,547,693**
25							
26							
27	**EXPENSES:**						
28	**Department Expense:**						
29	Administration	$ 396,425	$ 428,775	$ 482,762	$ 454,665	$ 454,665	$ 454,665
30	Aquatics	$ 766,536	$ 829,312	$ 947,943	$ 980,230	$ 980,230	$ 980,230
31	Community Center	$ 57,826	$ 63,445	$ 90,708	$ 82,559	$ 82,559	$ 82,559
32	Recreation	$ 99,050	$ 92,136	$ 112,917	$ 121,936	$ 121,936	$ 121,936
33	Special Events	$ 50,199	$ 41,909	$ 68,250	$ 67,523	$ 67,523	$ 67,523
34	Youth Center	$ 202,814	$ 339,462	$ 372,240	$ 367,160	$ 367,160	$ 367,160
35							
36	**Department Expenses Total:**	**$ 1,572,850**	**$ 1,795,040**	**$ 2,074,819**	**$ 2,074,073**	**$ 2,074,073**	**$ 2,074,073**
37							
38	**TRANSFERS:**						
39	Park Fund	$ -	$ -	$ -	$ -	$ -	$ -
40	Building Replacement Fund	$ -	$ 19,701	$ 30,000	$ 15,000	$ 15,000	$ 15,000
41	Broadway Field Fund	$ 32,326	$ 29,171	$ 31,850	$ 26,021	$ 26,021	$ 26,021
42							
43	**TOTAL TRANSFERS:**	**$ 32,326**	**$ 48,872**	**$ 61,850**	**$ 41,021**	**$ 41,021**	**$ 41,021**
44							
45	**DEBT SERVICE:**						
46	SEPRF - UV/ Pool Improvement Loan	$ -	$ -		$ -	$ -	$ -
47	US Bank - Flex Lease Pool Improvements	$ 116,905	$ 113,823	$ 116,000	$ 116,000	$ 116,000	$ 116,000
48	US Bank - TRAN Loan	$ 205,000	$ -	$ -	$ -	$ -	$ -
49	Wanau Mill Settlement	$ -	$ 6,831	$ 6,000	$ 6,000	$ 6,000	$ 6,000
50							
51	**TOTAL DEBT SERVICE:**	**$ 321,905**	**$ 120,653**	**$ 122,000**	**$ 122,000**	**$ 122,000**	**$ 122,000**
52							
53	**General Operating Contingency:**	$ 15,000	$ -	$ 30,000	$ 20,000	$ 20,000	$ 20,000
54							
55	**Total Expenditures:**	**$ 1,942,081**	**$ 1,964,565**	**$ 2,288,669**	**$ 2,257,094**	**$ 2,257,094**	**$ 2,257,094**
56							
57	**Unappropriated Ending Fund Balance:**	$ 374,213	$ 677,553	$ 287,997	$ 290,599	$ 290,599	$ 290,599
58							
59	**Total Expenses incl. Unappropriated amt.**	$ 2,316,294	$ 2,642,118	$ 2,576,666	$ 2,547,693	$ 2,547,693	$ 2,547,693
60							
61	**Total Revenues:**	$ 2,316,294	$ 2,642,118	$ 2,576,666	$ 2,547,693	$ 2,547,693	$ 2,547,693

FY 16-17
ADMINISTRATION

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2							
3	**REVENUE TOTAL:**						
4							
5	**EXPENSES:**						
6	**Personnel Services:**						
7	General Manager	$ 65,298	$ 54,016	$ 70,500	$ 75,000	$ 75,000	$ 75,000
8	Finance Manager	$ 43,955	$ 32,366	$ 50,000	$ 55,000	$ 55,000	$ 55,000
9	IT/ Marketing Manager	$ 52,877	$ 43,037	$ 50,731	$ 55,918	$ 55,918	$ 55,918
10	Accounting Assistant	$ 13,669	$ 29,918	$ 15,600	$ 5,000	$ 5,000	$ 5,000
11	Payroll Taxes	$ 19,933	$ 24,745	$ 32,511	$ 34,114	$ 34,114	$ 34,114
12	Benefits	$ 35,029	$ 20,941	$ 22,160	$ 23,310	$ 23,310	$ 23,310
13	Retirement Contributions	$ 13,544	$ 14,448	$ 20,548	$ 22,310	$ 22,310	$ 22,310
14	Leave Time Liability	$ (1,630)	$ 4,756	$ 2,000	$ 2,000	$ 2,000	$ 2,000
15	Reimbursed Medical Expense	$ 500	$ -	$ 1,512	$ 1,512	$ 1,512	$ 1,512
16	Longevity Pay	$ 2,272	$ -	$ -	$ -	$ -	$ -
17	Admin Staff Support/ HR Manager	$ -	$ -	$ -	$ -	$ -	$ -
18	Admin Staff Training	$ -	$ -	$ -	$ -	$ -	$ -
19	Admin Merit	$ -	$ -	$ -	$ -	$ -	$ -
20							
21	**Personnel Services Total: (FTE 3.25)**	**$ 245,447**	**$ 224,228**	**$ 265,562**	**$ 274,165**	**$ 274,165**	**$ 274,165**
22							
23	**Materials & Services:**						
24	Postage & Freight	$ 1,813	$ 2,537	$ 4,100	$ 6,100	$ 6,100	$ 6,100
25	Advertising	$ 23,994	$ 20,849	$ 25,000	$ 25,000	$ 25,000	$ 25,000
26	Recruitment	$ -	$ -	$ 7,500	$ 2,500	$ 2,500	$ 2,500
27	Legal Fees	$ 3,477	$ 448	$ 4,000	$ 2,500	$ 2,500	$ 2,500
28	Financial Review	$ 11,800	$ 11,000	$ 18,500	$ 14,000	$ 14,000	$ 14,000
29	AD License/Permits	$ 528	$ -	$ 1,000	$ 500	$ 500	$ 500
30	AD Membership Dues	$ 3,455	$ 3,896	$ 4,500	$ 5,000	$ 5,000	$ 5,000
31	Communications	$ 10,492	$ 10,690	$ 12,000	$ 10,500	$ 10,500	$ 10,500
32	Election Cost	$ -	$ 455	$ -	$ 1,500	$ 1,500	$ 1,500
33	Insurance	$ 4,593	$ 23,644	$ 20,000	$ 20,000	$ 20,000	$ 20,000
34	Meetings/Notices	$ 640	$ 797	$ 700	$ 700	$ 700	$ 700
35	Office Supplies	$ 1,962	$ 10,253	$ 2,500	$ 3,500	$ 3,500	$ 3,500
36	Machine Repair/Software/Hardware	$ 10,017	$ 22,773	$ 20,000	$ 16,500	$ 16,500	$ 16,500
37	AD Training/Travel/Meetings	$ 10,842	$ 9,805	$ 14,000	$ 9,500	$ 9,500	$ 9,500
38	Printing	$ 8,384	$ 8,919	$ 8,500	$ 6,000	$ 6,000	$ 6,000
39	Bank Expenses	$ 12,964	$ 7,359	$ 7,500	$ 7,500	$ 7,500	$ 7,500
40	Publications	$ 89	$ 82	$ 400	$ 200	$ 200	$ 200
41	Contract Services	$ 36,983	$ 53,104	$ 50,000	$ 35,000	$ 35,000	$ 35,000
42	Admin Other	$ 5,727	$ 13,635	$ 7,500	$ 3,500	$ 3,500	$ 3,500
43	Employee Recognition	$ 1,198	$ 1,247	$ 2,500	$ 2,000	$ 2,000	$ 2,000
44	Board Training/Travel/Meetings	$ 2,021	$ 2,543	$ 5,000	$ 2,500	$ 2,500	$ 2,500
45	Repair & Maintenance	$ -	$ 513	$ 2,000	$ 1,000	$ 1,000	$ 1,000
46	Admin Operations	$ -	$ -	$ -	$ -	$ -	$ -
47	Admin conference	$ -	$ -	$ -	$ -	$ -	$ -
48	Training Materials	$ -	$ -	$ -	$ -	$ -	$ -
49							
50	**Materials & Services Total:**	**$ 150,979**	**$ 204,548**	**$ 217,200**	**$ 175,500**	**$ 175,500**	**$ 175,500**
51							
52	**CAPITAL OUTLAY:**						
53	Computer Equipment	$ -	$ -	$ -	$ 5,000	$ 5,000	$ 5,000
54							
55	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 5,000**	**$ 5,000**
56							
57	**Total Revenues:**	$ -	$ -	$ -		$ -	$ -
58	**Total Expenses:**	$ 396,425	$ 428,775	$ 482,762	$ 454,665	$ 454,665	$ 454,665
59							
60	**Difference:**	$ (396,425)	$ (428,775)	$ (482,762)	$ (454,665)	$ (454,665)	$ (454,665)
61	**Cost Recovery:**	$ -	$ -	0%	0%	0%	0%
62							

FY 16-17
AQUATICS

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	School Programs	$ 6,722	$ 8,861	$ 8,000	$ 8,000	$ 8,000	$ 8,000
3	Open Swim	$ 33,792	$ 28,240	$ 25,000	$ 25,000	$ 25,000	$ 25,000
4	Swim Lessons (Classes)	$ 34,680	$ 35,424	$ 30,000	$ 30,000	$ 30,000	$ 30,000
5	Pass Sales	$ 58,332	$ 52,158	$ 55,000	$ 65,000	$ 65,000	$ 65,000
6	Vending	$ 12,187	$ 10,057	$ 9,500	$ 10,500	$ 10,500	$ 10,500
7	Swim Team	$ 3,551	$ 7,047	$ 12,000	$ 10,000	$ 10,000	$ 10,000
8	Rentals	$ 3,125	$ 11,839	$ 10,000	$ 12,000	$ 12,000	$ 12,000
9	Grants/ Donations	$ 1,302	$ 70	$ 1,000	$ 500	$ 500	$ 500
10	Fit/ Wellness/ Adaptive	$ 32	$ -	$ -	$ -	$ -	$ -
11	Contracted Programs (Product Enhancement)	$ 2,851	$ 9,821	$ 4,500	$ 10,000	$ 10,000	$ 10,000
12							
13	**REVENUE TOTAL:**	**$ 156,574**	**$ 163,518**	**$ 155,000**	**$ 171,000**	**$ 171,000**	**$ 171,000**
14							
15	**EXPENSES:**						
16	**Personnel Services:**						
17	Maintenance Manager	$ 52,619	$ 57,558	$ 57,900	$ 66,305	$ 66,305	$ 66,305
18	Maintenance Coordinator	$ 18,942	$ 32,466	$ 37,919	$ 41,251	$ 41,251	$ 41,251
19	Maintenance Leader	$ 8,751	$ 14,263	$ 11,440	$ 18,844	$ 18,844	$ 18,844
20	Custodial	$ 26,642	$ 25,275	$ 27,093	$ 25,590	$ 25,590	$ 25,590
21	Aquatic Manager	$ 46,817	$ 42,301	$ 50,000	$ 55,000	$ 55,000	$ 55,000
22	Head Lifeguard	$ 71,260	$ 67,087	$ 95,738	$ 84,500	$ 84,500	$ 84,500
23	Lifeguard	$ 106,802	$ 87,497	$ 116,430	$ 101,900	$ 101,900	$ 101,900
24	Aquatic Instruction	$ 16,507	$ 20,321	$ 68,000	$ 40,000	$ 40,000	$ 40,000
25	Registrar	$ 39,558	$ 43,764	$ 43,566	$ 46,380	$ 46,380	$ 46,380
26	Customer Service Rep.	$ -	$ 21,490	$ 26,650	$ 25,857	$ 25,857	$ 25,857
27	Payroll Taxes	$ 59,365	$ 63,576	$ 93,935	$ 96,148	$ 96,148	$ 96,148
28	Benefits	$ 47,653	$ 24,528	$ 20,000	$ 23,310	$ 23,310	$ 23,310
29	Retirement Contributions	$ 12,921	$ 11,983	$ 12,948	$ 14,557	$ 14,557	$ 14,557
30	Leave Time Liability	$ 4,833	$ -	$ 4,000	$ 4,000	$ 4,000	$ 4,000
31	Reimbursed Medical Expense	$ 1,000	$ -	$ 1,512	$ 1,008	$ 1,008	$ 1,008
32	Longevity Pay	$ 6,857	$ -	$ -	$ 3,200	$ 3,200	$ 3,200
33	Aquatic Coordinator	$ 26,084	$ 28,908	$ -	$ 32,500	$ 32,500	$ 32,500
34	Fitness Instructors	$ 13,323	$ 18,138	$ -	$ 23,000	$ 23,000	$ 23,000
35	AQ Site Supervisor	$ -	$ -	$ -	$ -	$ -	$ -
36	AQ Maintenance	$ -	$ -	$ -	$ -	$ -	$ -
37	AQ Staff Training	$ -	$ -	$ -	$ -	$ -	$ -
38	AQ Merit	$ -	$ -	$ -	$ -	$ -	$ -
39							
40	**Personnel Services Total: (FTE 16.42)**	**$ 559,934**	**$ 559,155**	**$ 667,131**	**$ 703,350**	**$ 703,350**	**$ 703,350**
41							
42	**Materials & Services:**						
43	AQ Membership Dues	$ 300	$ 905	$ 2,000	$ 1,000	$ 1,000	$ 1,000
44	AQ Office Supplies	$ 1,011	$ 1,110	$ 1,000	$ 1,000	$ 1,000	$ 1,000
45	AQ Training/Travel/Meetings	$ 7,820	$ 7,688	$ 8,000	$ 8,000	$ 8,000	$ 8,000
46	AQ Contract Services	$ 3,257	$ 2,374	$ 2,600	$ 2,600	$ 2,600	$ 2,600
47	AQ Natural Gas	$ 26,846	$ 25,894	$ 28,325	$ 31,500	$ 31,500	$ 31,500
48	AQ Electricity	$ 55,083	$ 61,405	$ 62,315	$ 69,000	$ 69,000	$ 69,000
49	AQ Water/ Sewer	$ 13,113	$ 10,636	$ 15,862	$ 16,000	$ 16,000	$ 16,000
50	AQ Operating	$ 29,981	$ 27,857	$ 27,300	$ 26,280	$ 26,280	$ 26,280
51	AQ Repair & Maintenance	$ 52,515	$ 51,574	$ 50,000	$ 55,000	$ 55,000	$ 55,000
52	AQ Vending	$ 5,690	$ 5,105	$ 6,500	$ 3,500	$ 3,500	$ 3,500
53	AQ Program Supplies	$ 7,489	$ 6,404	$ 6,000	$ 6,000	$ 6,000	$ 6,000
54	AQ Other	$ -	$ 628	$ 1,000	$ 1,000	$ 1,000	$ 1,000
55	AQ Refunds	$ 1,138	$ 2,199	$ 2,500	$ 2,500	$ 2,500	$ 2,500
56	AQ Vehicle Fuel Repairs	$ 1,968	$ 1,136	$ 2,000	$ 3,000	$ 3,000	$ 3,000
57	AQ License/Permits	$ 391	$ 559	$ 1,100	$ 500	$ 500	$ 500
58	AQ Training Materials	$ -	$ -	$ -	$ -	$ -	$ -
59	AQ Conference Expenses	$ -	$ -	$ -	$ -	$ -	$ -
60	AQ Publications	$ -	$ -	$ -	$ -	$ -	$ -
61	AQ New Program Supply	$ -	$ -	$ -	$ -	$ -	$ -
62							
63	**Materials & Services Total:**	**$ 206,602**	**$ 205,474**	**$ 216,502**	**$ 226,880**	**$ 226,880**	**$ 226,880**
64							
65	**CAPITAL OUTLAY:**						
66	AQ Capital Equipment	$ -	$ 64,683	$ 64,310	$ 50,000	$ 50,000	$ 50,000
67							
68	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ 64,683**	**$ 64,310**	**$ 50,000**	**$ 50,000**	**$ 50,000**
69							
70	**Total Revenues:**	$ 156,574	$ 163,518	$ 155,000	$ 171,000	$ 171,000	$ 171,000
71	**Total Expenses:**	$ 766,536	$ 829,312	$ 947,943	$ 980,230	$ 980,230	$ 980,230
72							
73	**Difference:**	$ (609,962)	$ (665,794)	$ (792,943)	$ (809,230)	$ (809,230)	$ (809,230)
74	**Cost Recovery:**	20%	20%	16%	17%	17%	17%

FY 16-17
COMMUNITY CENTER

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	CC Building Rental	$ 4,985.00	$ 3,400	$ 5,000	$ 5,000	$ 5,000	$ 5,000
3	CC Grants/ Donations	$ 682.00	$ 981	$ 500	$ 500	$ 500	$ 500
4	CC Contract	$ 16,889.00	$ 27,635	$ 26,500	$ 26,800	$ 26,800	$ 26,800
5	CC Program/Staffing	$ 5,568.00	$ 4,467	$ 5,000	$ 5,000	$ 5,000	$ 5,000
6	CC Vending	$ 98.00	$ 164	$ 200	$ 100	$ 100	$ 100
7	CC Rental Deposit	$ 6,380.00	$ 3,738	$ 5,000	$ 3,500	$ 3,500	$ 3,500
8	CC New Programs	$ -	$ -	$ 7,500	$ -	$ -	$ -
9							
10	**REVENUE TOTAL:**	**$ 34,602.00**	**$ 40,385**	**$ 49,700**	**$ 40,900**	**$ 40,900**	**$ 40,900**
11							
12	**EXPENSES:**						
13	**Personnel Services:**						
14	CC Receptionist	$ 23,832.00	$ 28,076	$ 30,000	$ 33,000	$ 33,000	$ 33,000
15	CC Recreation Leader - Transportation	$ -	$ 306	$ 4,992	$ -	$ -	$ -
16	CC Custodial	$ 10,310.00	$ 9,403	$ 10,502	$ 14,060	$ 14,060	$ 14,060
17	CC Payroll Taxes	$ 4,379.00	$ 5,079	$ 7,814	$ 8,349	$ 8,349	$ 8,349
18	CC Benefits	$ 648.00	$ -	$ -	$ -	$ -	$ -
19	CC Retirement Contributions	$ -	$ -	$ -	$ -	$ -	$ -
20	CC Leave Time Liability	$ -	$ -	$ 600	$ 600	$ 600	$ 600
21	CC Reimbursed Medical Expense	$ -	$ -	$ -	$ -	$ -	$ -
22	CC Longevity Pay	$ -	$ -	$ -	$ -	$ -	$ -
23	CC Program Developer	$ -	$ -	$ -	$ -	$ -	$ -
24	CC Building Coordinator	$ -	$ -	$ -	$ -	$ -	$ -
25	CC Program Leader	$ -	$ -	$ -	$ -	$ -	$ -
26	CC Staff Training	$ -	$ -	$ -	$ -	$ -	$ -
27	CC Part Time Paid Time Off	$ -	$ -	$ -	$ -	$ -	$ -
28	CC Merit	$ -	$ -	$ -	$ -	$ -	$ -
29							
30	**Personnel Services Total: (FTE 1.88)**	**$ 39,169.00**	**$ 42,865**	**$ 53,908**	**$ 56,009**	**$ 56,009**	**$ 56,009**
31							
32	**Materials & Services:**						
33	CC Membership Dues	$ -	$ -	$ -	$ -	$ -	$ -
34	CC Office Supplies	$ 862.00	$ 1,072	$ 2,000	$ 1,500	$ 1,500	$ 1,500
35	CC Training/Travel/Meetings	$ 60.00	$ 15	$ 500	$ 500	$ 500	$ 500
36	CC Contract Services	$ 5,663.00	$ 5,158	$ 10,500	$ 7,000	$ 7,000	$ 7,000
37	CC Vehicle Fuel Repairs	$ 46.00	$ -	$ 2,000	$ 2,000	$ 2,000	$ 2,000
38	CC Operating Supplies	$ 1,199.00	$ 624	$ 1,500	$ 1,000	$ 1,000	$ 1,000
39	CC MBPH	$ -	$ 720	$ 3,000	$ 2,000	$ 2,000	$ 2,000
40	CC Repair & Maintenance	$ 1,716.00	$ 2,381	$ 5,000	$ 2,500	$ 2,500	$ 2,500
41	CC Program Supplies	$ 882.00	$ 2,554	$ 3,000	$ 2,500	$ 2,500	$ 2,500
42	CC Refunds	$ 4,954.00	$ 4,406	$ 5,000	$ 3,500	$ 3,500	$ 3,500
43	CC Communications	$ 3,275.00	$ 3,649	$ 3,750	$ 4,000	$ 4,000	$ 4,000
44	CC License/Permits	$ -	$ -	$ 50	$ 50	$ 50	$ 50
45	CC Staff Training Materials	$ -	$ -	$ -	$ -	$ -	$ -
46	CC New Program Supplies	$ -	$ -	$ 500	$ -	$ -	$ -
47	CC Conference Expense	$ -	$ -	$ -	$ -	$ -	$ -
48	CC Publications	$ -	$ -	$ -	$ -	$ -	$ -
49	CC Vending Expense	$ -	$ -	$ -	$ -	$ -	$ -
50							
51	**Materials & Services Total:**	**$ 18,657.00**	**$ 20,580**	**$ 36,800**	**$ 26,550**	**$ 26,550**	**$ 26,550**
52							
53	**CAPITAL OUTLAY:**	$ -	$ -	$ -	$ -	$ -	$ -
54							
55	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	$ -	**$ -**
56							
57	**Total Revenues:**	$ 34,602.00	$ 40,385	$ 49,700	$ 40,900	$ 40,900	$ 40,900
58	**Total Expenses:**	$ 57,826.00	$ 63,445	$ 90,708	$ 82,559	$ 82,559	$ 82,559
59							
60	**Difference:**	$ (23,224.00)	$ (23,059)	$ (41,008)	$ (41,659)	$ 123,459	$ (41,659)
61	**Cost Recovery:**	60%	64%	55%	50%	50%	50%

FY 16-17
RECREATION

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	RC Program	$ 17,558.00	$ 12,810	$ 14,000	$ 14,000	$ 14,000	$ 14,000
3	RC League	$ 5,095.00	$ 2,602	$ 6,000	$ 2,840	$ 2,840	$ 2,840
4	RC Fitness	$ 27,093.00	$ 35,900	$ 27,000	$ 32,000	$ 32,000	$ 32,000
5	RC Grants/ Donations	$ 5,120.00	$ 7,850	$ 3,000	$ 5,000	$ 5,000	$ 5,000
6	RC Sponsorships	$ 100.00	$ -	$ 1,000	$ 2,000	$ 2,000	$ 2,000
7	RC New Program	$ -	$ 300	$ 3,000	$ 500	$ 500	$ 500
8	RC Contract Programs	$ -	$ 2,574	$ 2,500	$ 3,000	$ 3,000	$ 3,000
9	RC Fitness Event	$ -	$ -	$ -	$ 3,000	$ 3,000	$ 3,000
10							
11	**REVENUE TOTAL:**	**$ 54,966.00**	**$ 62,036**	**$ 56,500**	**$ 62,340**	**$ 62,340**	**$ 62,340**
12							
13	**EXPENSES:**						
14	**Personnel Services:**						
15	RC Fitness Coordinator	$ 30,646.00	$ 20,643	$ 20,440	$ 23,000	$ 23,000	$ 23,000
16	RC Fitness Instructors	$ 15,182.00	$ 22,160	$ 25,000	$ 24,000	$ 24,000	$ 24,000
17	RC Leaders	$ 5,675.00	$ 3,836	$ 7,500	$ 8,000	$ 8,000	$ 8,000
18	RC Staff Fitness Specialist	$ 985.00	$ -	$ 1,360	$ -	$ -	$ -
19	RC Payroll Tax	$ 7,062.00	$ 6,759	$ 9,553	$ 9,745	$ 9,745	$ 9,745
20	RC Benefits	$ 7,799.00	$ 4,258	$ 3,684	$ 3,729	$ 3,729	$ 3,729
21	RC Retirement Contributions	$ 3,834.00	$ 2,950	$ 2,453	$ 2,760	$ 2,760	$ 2,760
22	RC Leave Time Liability	$ -	$ -	$ 500	$ 500	$ 500	$ 500
23	RC Reimbursed Medical Expense	$ 500.00	$ -	$ 252	$ 252	$ 252	$ 252
24	RC Longevity Pay	$ -	$ -	$ -	$ -	$ -	$ -
25	RC Merit	$ -	$ -	$ -	$ -	$ -	$ -
26	RC Part Time Paid Time Off	$ -	$ -	$ -	$ -	$ -	$ -
27	RC Manager	$ -	$ -	$ -	$ -	$ -	$ -
28	RC Staff Training	$ -	$ -	$ -	$ -	$ -	$ -
29							
30	**Personnel Services Total: (FTE 1.40)**	**$ 71,683.00**	**$ 60,606**	**$ 70,742**	**$ 71,986**	**$ 71,986**	**$ 71,986**
31							
32	**Materials & Services:**						
33	RC Membership Dues	$ 440.00	$ 50	$ 625	$ 150	$ 150	$ 150
34	RC Office Supplies	$ 800.00	$ 764	$ 1,000	$ 500	$ 500	$ 500
35	RC Training/Travel/Meetings	$ 1,442.00	$ 1,761	$ 2,000	$ 2,000	$ 2,000	$ 2,000
36	RC Contract Services	$ 5,488.00	$ 11,264	$ 13,000	$ 18,000	$ 18,000	$ 18,000
37	RC Vehicle Fuel Repairs	$ 1,420.00	$ 1,024	$ 1,500	$ -	$ -	$ -
38	RC Repair/Maintenance	$ 1,526.00	$ 2,623	$ 2,500	$ 2,000	$ 2,000	$ 2,000
39	RC Program Supplies	$ 12,119.00	$ 4,483	$ 7,500	$ 5,500	$ 5,500	$ 5,500
40	RC Leagues	$ 1,723.00	$ 3,135	$ 5,000	$ 3,000	$ 3,000	$ 3,000
41	RC Fitness	$ 1,635.00	$ 5,387	$ 3,000	$ 2,000	$ 2,000	$ 2,000
42	RC Fitness Events	$ -	$ -	$ -	$ 5,000	$ 5,000	$ 5,000
43	RC Refunds	$ 774.00	$ 1,040	$ 500	$ 750	$ 750	$ 750
44	RC License/Permits	$ -	$ -	$ 50	$ 50	$ 50	$ 50
45	RC "The Program"	$ -	$ -	$ -	$ -	$ -	$ -
46	RC New Program Expense	$ -	$ -		$ 5,000	$ 5,000	$ 5,000
47	RC Publications	$ -	$ -	$ -	$ -	$ -	$ -
48	RC Conference Training	$ -	$ -	$ -	$ -	$ -	$ -
49	RC Staff Training Materials	$ -	$ -	$ -	$ -	$ -	$ -
50							
51	**Materials & Services Total:**	**$ 27,367.00**	**$ 31,530**	**$ 36,675**	**$ 43,950**	**$ 43,950**	**$ 43,950**
52							
53	**CAPITAL OUTLAY:**						
54	Fitness Machine	$ -	$ -	$ 5,500	$ 6,000	$ 6,000	$ 6,000
55							
56	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ 5,500**	**$ 6,000**	**$ 6,000**	**$ 6,000**
57							
58	**Total Revenues:**	$ 54,966.00	$ 62,036	$ 56,500	$ 62,340	$ 62,340	$ 62,340
59	**Total Expenses:**	$ 99,050.00	$ 92,136	$ 112,917	$ 121,936	$ 121,936	$ 121,936
60							
61	**Difference:**	$ (44,084.00)	$ (30,100)	$ (56,417)	$ (59,596)	$ (59,596)	$ (59,596)
62	**Cost Recovery:**	55%	67%	50%	51%	51%	51%

FY 16-17
SPECIAL EVENTS

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	SE A Day in the Park	$ 225.00	$ -	$ -	$ -	$ -	$ -
3	SE Thriller	$ 1,320.00	$ 1,820	$ 1,300	$ 1,300	$ 1,300	$ 1,300
4	SE Holiday Event	$ 1,206.00	$ 1,926	$ 1,000	$ 1,000	$ 1,000	$ 1,000
5	SE Egg Hunt	$ -	$ 2,177	$ 1,000	$ 1,000	$ 1,000	$ 1,000
6	SE Farmers Market	$ 618.00	$ 3,624	$ 2,000	$ 2,000	$ 2,000	$ 2,000
7	SE Skate Park Events	$ -	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000
8	SE Daddy and Daughter Dance	$ 1,320.00	$ 3,317	$ 3,000	$ 3,000	$ 3,000	$ 3,000
9	SE Senior Event	$ 900.00	$ 1,267	$ 2,000	$ 2,000	$ 2,000	$ 2,000
10	SE New Events	$ 58.00	$ 35	$ 2,000	$ 1,000	$ 1,000	$ 1,000
11							
12	**REVENUE TOTAL:**	**$ 5,647.00**	**$ 14,165**	**$ 13,300**	**$ 12,300**	**$ 12,300**	**$ 12,300**
13							
14							
15	**EXPENSES:**						
16	**Personnel Services:**						
17	SE Coordinator	$ 25,961.00	$ 17,402	$ 20,500	$ 23,000	$ 23,000	$ 23,000
18	SE Leaders	$ 604.00	$ 476	$ 18,000	$ 12,000	$ 12,000	$ 12,000
19	SE Payroll Tax	$ 3,482.00	$ 3,668	$ 3,974	$ 6,152	$ 6,152	$ 6,152
20	SE Benefits	$ 4,447.00	$ 2,885	$ 3,684	$ 3,729	$ 3,729	$ 3,729
21	SE Retirement Contributions	$ -	$ 954	$ 2,460	$ 2,760	$ 2,760	$ 2,760
22	SE Leave Time Liability	$ -	$ -	$ 500	$ 500	$ 500	$ 500
23	SE Reimbursed Medical Expense	$ 500.00	$ -	$ 252	$ 252	$ 252	$ 252
24	SE Longevity Pay	$ -	$ -	$ -	$ -	$ -	$ -
25							
26	**Personnel Services Total: (FTE .81)**	**$ 34,994.00**	**$ 25,386**	**$ 49,370**	**$ 48,393**	**$ 48,393**	**$ 48,393**
27							
28	**Materials & Services:**						
29	SE Membership Dues	$ 120.00	$ 50	$ 450	$ 450	$ 450	$ 450
30	SE Office Supplies	$ 1,017.00	$ 443	$ 500	$ 500	$ 500	$ 500
31	SE Training/Travel/Meetings	$ 711.00	$ 1,378	$ 1,000	$ 2,000	$ 2,000	$ 2,000
32	SE Vehicle Fuel Repairs	$ 1,373.00	$ 1,060	$ 1,500	$ 500	$ 500	$ 500
33	SE A Day in the Park	$ 2,406.00	$ 88	$ -	$ -	$ -	$ -
34	SE Thriller	$ 2,158.00	$ 3,087	$ 2,500	$ 3,000	$ 3,000	$ 3,000
35	SE Holiday Event	$ 312.00	$ 770	$ 1,000	$ 1,500	$ 1,500	$ 1,500
36	SE Egg Hunt	$ 924.00	$ 646	$ 1,000	$ 1,000	$ 1,000	$ 1,000
37	SE Daddy and Daughter Dance	$ 1,746.00	$ 1,912	$ 1,750	$ 2,000	$ 2,000	$ 2,000
38	SE Senior Event	$ 725.00	$ 615	$ 1,000	$ 1,000	$ 1,000	$ 1,000
39	SE Farmers Market	$ 2,851.00	$ 3,656	$ 3,000	$ 3,000	$ 3,000	$ 3,000
40	SE Skate Park Events	$ -	$ 87	$ 1,000	$ 1,000	$ 1,000	$ 1,000
41	SE New Events	$ 862.00	$ 2,649	$ 4,000	$ 3,000	$ 3,000	$ 3,000
42	SE Refunds	$ -	$ -	$ 80	$ 80	$ 80	$ 80
43	SE License/Permits	$ -	$ 84	$ 100	$ 100	$ 100	$ 100
44							
45							
46							
47							
48	**Materials & Services Total:**	**$ 15,205.00**	**$ 16,523**	**$ 18,880**	**$ 19,130**	**$ 19,130**	**$ 19,130**
49							
50	**CAPTIAL OUTLAY:**						
51		$ -	$ -	$ -	$ -	$ -	$ -
52	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
53							
54	**Total Revenues:**	$ 5,647.00	$ 14,165	$ 13,300	$ 12,300	$ 12,300	$ 12,300
55	**Total Expenses:**	$ 50,199.00	$ 41,909	$ 68,250	$ 67,523	$ 67,523	$ 67,523
56							
57	**Difference:**	$ (44,552.00)	$ (27,745)	$ (54,950)	$ (55,223)	$ (55,223)	$ (55,223)
58	**Cost Recovery:**	11%	34%	19%	18%	18%	18%

FY 16-17
YOUTH CENTER

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	YC Grants/Donations	$ 55,017.00	$ 50,010	$ 45,000	$ 10,000	$ 10,000	$ 10,000
3	YC Building Rental	$ 1,235.00	$ 3,484	$ 1,500	$ 3,500	$ 3,500	$ 3,500
4	YC Vending	$ 1,538.00	$ -	$ -	$ -	$ -	$ -
5	YC Food Reimbursement	$ 2,722.00	$ 9,289	$ 5,000	$ 5,000	$ 5,000	$ 5,000
6	YC Summer Camps	$ 21,899.00	$ 27,670	$ 28,000	$ 25,000	$ 25,000	$ 25,000
7	YC ASA	$ 44,159.00	$ 45,298	$ 60,000	$ 55,000	$ 55,000	$ 55,000
8	YC Day Off Trips/Camps	$ 5,147.00	$ 473	$ 1,000	$ 500	$ 500	$ 500
9	YC Step X Step	$ 17,539.00	$ 23,302	$ 28,000	$ 35,000	$ 35,000	$ 35,000
10	YC Kinder Camp	$ 2,060.00	$ 3,224	$ 2,500	$ 3,000	$ 3,000	$ 3,000
11	YC Middle School Program	$ -	$ 772	$ 1,000	$ 1,000	$ 1,000	$ 1,000
12	YC Teen Events	$ 10.00	$ 64	$ 1,000	$ -	$ -	$ -
13	YC Sponsorships	$ -	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000
14	YC Contract Programs	$ -	$ -	$ -	$ -	$ -	$ -
15	YC New Programs	$ -	$ -	$ -	$ -	$ -	$ -
16	YC Skate Park Revenue	$ -	$ -	$ -	$ -	$ -	$ -
17	YC Program Revenues	$ -	$ -	$ -	$ -	$ -	$ -
18							
19	**REVENUE TOTAL:**	**$ 151,326.00**	**$ 163,585**	**$ 174,000**	**$ 139,000**	**$ 139,000**	**$ 139,000**
20							
21	**EXPENSES:**						
22	**Personnel Services:**						
23	YC Coordinator	$ 42,955.00	$ 43,480	$ 43,680	$ 48,500	$ 48,500	$ 48,500
24	YC Nutritional Leader/Site Supervisor	$ 15,304.00	$ 22,171	$ 29,440	$ 24,000	$ 24,000	$ 24,000
25	YC Preschool/Kindergarden Coordinator	$ -	$ 22,516	$ 36,000	$ 42,100	$ 42,100	$ 42,100
26	YC Leaders	$ 48,281.00	$ 66,650	$ 119,210	$ 106,000	$ 106,000	$ 106,000
27	YC Custodial	$ 6,194.00	$ 6,268	$ 8,160	$ 8,530	$ 8,530	$ 8,530
28	YC Payroll Tax	$ 13,682.00	$ 21,510	$ 40,234	$ 40,586	$ 40,586	$ 40,586
29	YC Benefits	$ 20,205.00	$ 15,744	$ 12,617	$ 24,160	$ 24,160	$ 24,160
30	YC Retirement Contributions	$ 1,846.00	$ 5,218	$ 5,242	$ 10,872	$ 10,872	$ 10,872
31	YC Leave Time Liability	$ 7,045.00	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000
32	YC Reimbursed Medical Expense	$ -	$ -	$ 1,008	$ 1,512	$ 1,512	$ 1,512
33	YC Longevity Pay	$ -	$ -	$ -	$ -	$ -	$ -
34	YC Program Developer	$ -	$ -	$ -	$ -	$ -	$ -
35	YC Skate Park Leader	$ -	$ -	$ -	$ -	$ -	$ -
36	YC Staff Training	$ -	$ -	$ -	$ -	$ -	$ -
37	YC Part Time Paid Time Off	$ -	$ -	$ -	$ -	$ -	$ -
38	YC Merit	$ -	$ -	$ -	$ -	$ -	$ -
39							
40	**Personnel Services Total: (FTE 6.96)**	**$ 155,512.00**	**$ 203,557**	**$ 296,590**	**$ 307,260**	**$ 307,260**	**$ 307,260**
41						$ -	
42	**Materials & Services:**					$ -	
43	YC Membership Dues	$ 150.00	$ 425	$ 400	$ 400	$ 400	$ 400
44	YC Office Supplies	$ 6,301.00	$ 1,916	$ 3,500	$ 1,000	$ 1,000	$ 1,000
45	YC Training/Travel/Meetings	$ 4,640.00	$ 3,403	$ 2,500	$ 2,500	$ 2,500	$ 2,500
46	YC Vehicle Fuel Repairs	$ 1,990.00	$ 1,245	$ 5,100	$ 3,000	$ 3,000	$ 3,000
47	YC Electricty	$ 2,189.00	$ 2,105	$ 2,500	$ 2,500	$ 2,500	$ 2,500
48	YC Water/Sewer	$ 2,090.00	$ 2,158	$ 3,000	$ 3,000	$ 3,000	$ 3,000
49	YC Operating Expense	$ 2,529.00	$ 2,325	$ 3,500	$ 1,000	$ 1,000	$ 1,000
50	YC Repair/Maintenance	$ 10,068.00	$ 7,604	$ 7,500	$ 5,000	$ 5,000	$ 5,000
51	YC Program Supplies	$ 6,288.00	$ 11,545	$ 19,550	$ 10,000	$ 10,000	$ 10,000
52	YC Nutrition	$ 5,769.00	$ 11,168	$ 8,250	$ 11,000	$ 11,000	$ 11,000
53	YC Refunds	$ 1,997.00	$ 965	$ 1,250	$ 2,000	$ 2,000	$ 2,000
54	YC License/Permits	$ -	$ 460	$ 600	$ 500	$ 500	$ 500
55	YC Contract Services	$ 2,216.00	$ 18,111	$ 18,000	$ 8,000	$ 8,000	$ 8,000
56	YC New Program Supplies	$ -	$ -	$ -	$ -	$ -	$ -
57	YC Conference Expense	$ -	$ -	$ -	$ -	$ -	$ -
58	YC Publications	$ -	$ -	$ -	$ -	$ -	$ -
59	YC Staff Training Materials	$ -	$ -	$ -	$ -	$ -	$ -
60	YC Vending	$ 1,075.00	$ -	$ -	$ -	$ -	$ -
61							
62	**Materials & Services Total:**	**$ 47,302.00**	**$ 63,431**	**$ 75,650**	**$ 49,900**	**$ 49,900**	**$ 49,900**
63							
64	**CAPTIAL OUTLAY:**						
65	YC Capital Projects	$ -	$ 72,474	$ -	$ 10,000	$ 10,000	$ 10,000
66							
67	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ 72,474**	**$ -**	**$ 10,000**	**$ 10,000**	**$ 10,000**
68							
69	**Total Revenues:**	$ 151,326.00	$ 163,585	$ 174,000	$ 139,000	$ 139,000	$ 139,000
70	**Total Expenses:**	$ 202,814.00	$ 339,462	$ 372,240	$ 367,160	$ 367,160	$ 367,160
71							
72	**Difference:**	$ (51,488.00)	$ (175,877)	$ (198,240)	$ (228,160)	$ (228,160)	$ (228,160)
73	**Cost Recovery:**	75%	48%	47%	38%	38%	38%

FY 16-17
PARK FUND

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	Net working capital	$ -	$ -	$ -	$ -	$ -	$ -
3	Previously Levied Taxes	$ -	$ -	$ -	$ -	$ -	$ -
4	Transfer from General Fund	$ -	$ -	$ -	$ -	$ -	$ -
5	Circle of Light Partnerships Revenue	$ -	$ -	$ -	$ -	$ -	$ -
6	Grants	$ -	$ -	$ -	$ -	$ -	$ -
7	Interest	$ -	$ -	$ -	$ -	$ -	$ -
8	Donations	$ -	$ -	$ -	$ -	$ -	$ -
9							
10	**Total Resources Except Taxes**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
11	Taxes Estimated to be received				$ -		
12							
13	**REVENUE TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
14							
15	**EXPENSES:**						
16	**Personnel Services:**	$ -	$ -	$ -	$ -	$ -	$ -
17	Project Manager	$ -	$ -	$ -	$ -	$ -	$ -
18	Payroll	$ -	$ -	$ -	$ -	$ -	$ -
19	Benefits	$ -	$ -	$ -	$ -	$ -	$ -
20	Retirement Contributions	$ -	$ -	$ -	$ -	$ -	$ -
21							
22	**Personnel Services Total: (FTE 0.0)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
23							
24	**CAPITAL OUTLAY:**						
25	Project expenses	$ -	$ -	$ -	$ -	$ -	$ -
26	Musco lighting expense	$ -	$ -	$ -	$ -	$ -	$ -
27	Lighting Partnerships	$ -	$ -	$ -	$ -	$ -	$ -
28							
29	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
30							
31	**Interfund Transfer:**						
32							
33	**Total Interfund Transfers:**	$ -	$ -	$ -	$ -	$ -	$ -
34							
35							
36	**DEBT SERVICE:**						
37	TLC Circle of Lights Loan				$ -	$ -	$ -
38	**TOTAL DEBT SERVICE:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
39							
40	**General Operating Contingency:**						
41							
42	**Total Expenditures:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
43							
44	**Unappropriated Ending Fund Balance:**	$ -	$ -	$ -	$ -	$ -	$ -
45							
46	**Total Expenses incl. Unappropriated amt.**	$ -	$ -	$ -	$ -	$ -	$ -
47							
48	**Total Revenues:**	$ -	$ -	$ -	$ -	$ -	$ -

FY 16-17
BUILDING ADDITIONS FUND

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	Net working capital	$ 4,000.00	$ 4,000.00	$ 24,000.00	$ 54,000.00	$ 54,000.00	$ 54,000.00
3	Previously Levied Taxes	$ -				$ -	$ -
4	Transfer from General Fund	$ -	$ 20,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00	$ 15,000.00
5	Grants	$ -				$ -	$ -
6	Donations	$ -	$ -	$ -		$ -	$ -
7	Interest	$ -	$ -	$ -		$ -	$ -
8							
9	Total Resources Except Taxes						
10	Taxes Estimated to be received						
11							
12	**REVENUE TOTAL:**	**$ 4,000.00**	**$ 24,000.00**	**$ 39,000.00**	**$ 69,000.00**	**$ 69,000.00**	**$ 69,000.00**
13							
14							
15	**EXPENSES:**						
16	**Personnel Services:**						
17	Project Manager	$ -	$ -	$ -	$ -	$ -	$ -
18	Payroll	$ -	$ -	$ -	$ -	$ -	$ -
19	Benefits	$ -	$ -	$ -	$ -	$ -	$ -
20	Retirement Contributions	$ -	$ -	$ -	$ -	$ -	$ -
21							
22	**Personnel Services Total: (FTE 0.0)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
23							
24							
25	**CAPITAL OUTLAY:**						
26	Project Expenses	$ -			$ -	$ -	$ -
27							
28	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
29							
30	**Interfund Transfer:**						
31							
32							
33	**Total Interfund Transfers:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
34							
35							
36	**DEBT SERVICE:**						
37							
38							
39	**DEBT SERVICE TOTAL:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
40							
41	**General Operating Contingency:**						
42							
43	**Total Expenditures:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
44							
45	**Unappropriated Ending Fund Balance:**	$ 4,000.00	$ 24,000.00	$ 39,000.00	$ 69,000.00	$ 69,000.00	$ 69,000.00
46							
47	**Total Expenses incl. Unappropriated amt.**	$ 4,000.00	$ 24,000.00	$ 39,000.00	$ 69,000.00	$ 69,000.00	$ 69,000.00
48							
49	**Total Revenues:**	$ 4,000.00	$ 24,000.00	$ 39,000.00	$ 69,000.00	$ 69,000.00	$ 69,000.00

FY 16-17
BROADWAY FIELD FUND

		Actual 13-14	Actual 14-15	Adopted 15-16	Proposed 16-17	Budget Committee	Board Adopted
1	**REVENUES:**						
2	Net working capital	$ -	$ -	$ -	$ 2,000	$ 2,000	$ 2,000
3	Previously Levied Taxes	$ -	$ -	$ -	$ -	$ -	$ -
4	Interest	$ -	$ -	$ -	$ -	$ -	$ -
5	Transfer from General Fund	$ 28,612	$ 29,171	$ 31,850	$ 26,021	$ 26,021	$ 26,021
6	Foundation Circle of Lights Revenue	$ 31,220	$ 32,720	$ 32,720	$ 32,720	$ 32,720	$ 32,720
7	Rental Fees	$ 1,970	$ 1,500	$ 2,000	$ 4,000	$ 4,000	$ 4,000
8	Concession Sales	$ 1,766	$ 658	$ 1,000	$ 1,000	$ 1,000	$ 1,000
9	Grants	$ -	$ -	$ -	$ -	$ -	$ -
10	Sponsorships/ Donations	$ 517	$ 1,488	$ 6,000	$ 1,000	$ 1,000	$ 1,000
11	Parentership Revenues	$ -	$ -	$ -	$ 10,900	$ 10,900	$ 10,900
12							
13	**Total Resources Except Taxes**	**$ 64,084**	**$ 65,537**	**$ 73,570**	**$ 77,641**	**$ 77,641**	**$ 77,641**
14	Taxes Estimated to be received	$ -	$ -	$ -	$ -	$ -	$ -
15							
16	**REVENUE TOTAL:**	**$ 64,084**	**$ 65,537**	**$ 73,570**	**$ 77,641**	**$ 77,641**	**$ 77,641**
17							
18							
19	**EXPENSES:**						
20	**Personnel Services:**						
21	Nutritional Leader/Concessions	$ 628	$ -	$ -	$ -	$ -	$ -
22	Maintenance Manager	$ 2,090	$ 27	$ -	$ -	$ -	$ -
23	Maintenance Leader	$ 6,907	$ 4,981	$ 4,500	$ 7,800	$ 7,800	$ 7,800
24	Payroll Taxes	$ 823	$ 775	$ 1,137	$ 1,371	$ 1,371	$ 1,371
25	Benefits	$ -	$ -	$ -	$ -	$ -	$ -
26	Retirement Contributions	$ -	$ -	$ -	$ -	$ -	$ -
27							
28	**Personnel Services Total: (FTE .29)**	**$ 10,448**	**$ 5,783**	**$ 5,637**	**$ 9,171**	**$ 9,171**	**$ 9,171**
29							
30	**Materials & Services:**						
31	FLD License/Permits	$ -	$ -	$ 50	$ 50	$ 50	$ 50
32	Contract Services	$ 4,767	$ 8,975	$ 10,000	$ 10,000	$ 10,000	$ 10,000
33	Vehicle Fuel Repairs	$ 941	$ 608	$ 1,500	$ 2,000	$ 2,000	$ 2,000
34	Electricity	$ -	$ -	$ -	$ -	$ -	$ -
35	Water/ Sewer	$ -	$ -	$ -	$ -	$ -	$ -
36	Operating	$ 115	$ -	$ 1,000	$ 500	$ 500	$ 500
37	Repair & Maintenance	$ 8,405	$ 11,350	$ 7,500	$ 5,000	$ 5,000	$ 5,000
38	Vending	$ -	$ -	$ 500	$ 500	$ 500	$ 500
39	Training/Travel/Meetings	$ -	$ -	$ 500	$ 500	$ 500	$ 500
40	Refunds	$ 1,988	$ 200	$ 1,200	$ 1,000	$ 1,000	$ 1,000
41							
42	**Materials & Services Total:**	**$ 16,215**	**$ 21,133**	**$ 22,250**	**$ 19,550**	**$ 19,550**	**$ 19,550**
43							
44	**CAPITAL OUTLAY:**						
45		$ -	$ -	$ 5,000	$ 10,000	$ 10,000	$ 10,000
46	**CAPITAL OUTLAY TOTAL:**	**$ -**	**$ -**	**$ 5,000**	**$ 10,000**	**$ 10,000**	**$ 10,000**
47							
48	**Interfund Transfer:**						
49		$ -	$ -	$ -	$ -	$ -	$ -
50	**Total Interfund Transfers:**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
51							
52	**DEBT SERVICE:**						
53	Backstop Loan	$ -	$ 6,200	$ 6,200	$ 6,200	$ 6,200	$ 6,200
54	Circle of Lights Loan - TLC	$ -	$ 32,720	$ 32,720	$ 32,720	$ 32,720	$ 32,720
55							
56	**DEBT SERVICE TOTAL:**	**$ -**	**$ 38,920**	**$ 38,920**	**$ 38,920**	**$ 38,920**	**$ 38,920**
57							
58	**General Operating Contingency:**	$ -	$ -	$ -	$ -	$ -	$ -
59							
60	**Total Expenditures:**	**$ 26,663**	**$ 65,836**	**$ 71,807**	**$ 77,641**	**$ 77,641**	**$ 77,641**
61							
62	**Unappropriated Ending Fund Balance:**	$ 37,422	$ (299)	$ 1,763	$ (0)	$ -	$ -
63							
64	**Total Expenses incl. Unappropriated amt.**	**$ 64,084**	**$ 65,537**	**$ 73,570**	**$ 77,641**	**$ 77,641**	**$ 77,641**
65							
66	**Total Revenues:**	**$ 64,084**	**$ 65,537**	**$ 73,570**	**$ 77,641**	**$ 77,641**	**$ 77,641**

Support Data

Notes